

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND THREE HUNDRED AND FIFTIETH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, March 5, 1999

The Board of Trustees met at its regular monthly meeting on Friday, March 5, 1999, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

\*\*

\*\*

\*\*

Minutes of the last meeting were approved.

\*\*

\*\*

\*\*

March 5, 1999 meeting, Board of Trustees

The Chairman, Mr. Celeste, called the meeting of the Board of Trustees to order on March 5, 1999, at 10:20 a.m. He requested the Secretary to call the roll.

Present: Theodore S. Celeste, Chairman, Michael F. Colley, George A. Skestos, James F. Patterson, Zuheir Sofia, Tamala Longaberger, Daniel M. Slane, Robert M. Duncan, Soraya Rofagha, and Allyson Lowe.

--0--

## **PRESIDENT'S REPORT**

President William E. Kirwan:

I would like to begin by thanking you, Mr. Chairman, the members of the Board, and the entire University community, for the effort involved in the ceremony a week ago. What a wonderful occasion it was for me and my family, and certainly you created a day we will never forget. I think it was a very appropriate ceremony that celebrated the past of this great University and its very bright future. I just want to, again, express my appreciation to all involved in making this event possible.

I also want to report on some of the highlights that have occurred since the last Board meeting. On the morning of the Investiture, I had a chance to meet with 1,100 of the brightest students that I have come in contact with. These were students who were here for the University Scholar Maximus competition. These are very outstanding students and they represent the top 3 percent of their high school classes. They've all indicated a strong interest in attending Ohio State and all 1,100 will receive a \$1,200 scholarship from Ohio State.

They were here for a competition to select, from this impressive group, 120 students who will get a full-ride scholarship to Ohio State. I think this competition, and the kinds of students we're attracting to compete, makes a very strong statement about the quality of this institution and the way it is reaching out to bring in some of the most outstanding young people in Ohio.

I also want to report on a matter that has caused all of us a great deal of distress and that is the news about Bernadine Healy. As distressed as we have been to receive that news, we are all heartened by the encouraging reports that her condition is eminently treatable. Bernadine remains actively involved in the day-to-day life of the College of Medicine and Public Health.

In fact, several of us were involved in a meeting the other day in which she was going to participate by conference call. We were all gathered around and they called Bernadine to bring her into this conference call. Her secretary answered the phone and said, "She'll be with you in a few moments, she is on another conference call doing business." You can tell that Bernadine has not missed a beat, and we look forward to her return back to the campus in the not-too-distant future.

I think we all had a chance to see in the *Dispatch* today the report of Governor Taft's new budget for higher education. As would be expected, this budget will not address all of the needs of the University. I think we should all be very heartened and encouraged by this budget.

First of all, the Governor is recommending a 4.3 percent increase, followed by a 4.2 percent increase over the biennium. This is larger than anybody had projected would be the case. The budget expresses strong support for performance funding, something that we as a university, and the Board, has been on record as feeling important.

## **PRESIDENT'S REPORT (contd)**

President Kirwan: (contd)

Secondly, there is a very strong commitment on the part of the Governor in this budget for financial aid for students. So access to higher education is a prominent feature of this budget. That is important because I think we're all concerned by the fact that Ohio ranks very low nationally in the participation rate of high school graduates in higher education. The Governor's budget is addressing this problem. So, I think this is a strong budget and is a statement on the part of the Governor, fulfilling his commitment to quality in higher education.

Tomorrow, the Evans Scholars Fraternity -- I think you know this fraternity is a group of very talented, very service-oriented students -- is going to dedicate the first off-campus, "blue light" emergency telephone. The Evans Scholars and the Undergraduate Student Government have led a fund-raising drive to help make these telephones possible.

The ceremony tomorrow, dedicating this first off-campus telephone, will be in memory of Stephanie Hummer on the fifth anniversary of her death. It will be located near the spot where she disappeared. I think we all owe the Evans Scholars Fraternity a debt of gratitude for the way they have championed this cause. This will be the first of seven phones that will be located east of High Street as part of this new service.

We also were pleased to see that the campus area bus service honored its one-millionth rider on Wednesday. Now, we're not talking about the one-millionth rider since they started the service, we're talking about the one-millionth rider since September 21, 1998, when school started. That's an incredible record and shows how this bus service is providing valuable service to our community.

Speaking of large numbers of people, I have to comment again on the Jerome Schottenstein Center. To give you one impressive statistic, we have had 100,000 people come to see the Buckeye ice hockey team play since the Schottenstein Center was opened. Think of that, 100,000 people just to come watch our ice hockey team.

Many of us were thrilled last Sunday to attend the Pavarotti concert. Twenty thousand people in the Schottenstein Center to watch this great performer, an evening that we'll never forget. What was so interesting is that people were sitting there in that beautiful arena listening to that concert and they recognize, because I heard this over and over again, that this could not have happened in the Columbus area without the Schottenstein Center. It just wouldn't have happened. So think of the enormous contribution that this center is making to the community. I like to say, from Luciano Pavarotti to Scoonie Penn, the Center covers it all.

Speaking of basketball, we're all excited about the Big Ten Tournament and how our Buckeyes will do. We are so proud of Coach O'Brien; I think you know that he was selected as "Coach of the Year" in the Big Ten and as far as I'm concerned, he's "Coach of the Year of the Nation!" Also, Scoonie Penn was selected as "Player of the Year."

But other Buckeye teams are doing well. The men's gymnastics team is ranked second in the nation, and sophomore Jamie Natalie was named to the U.S. National team. Our men's volleyball team is ranked fourth in the country, and our women's synchronized swimming team is en route to recapturing the national title.

Over the past week, I have had a wonderful opportunity to go around the campus and present faculty awards: six winners of the Distinguished Scholar Awards, ten

## **PRESIDENT'S REPORT (contd)**

President Kirwan: (contd)

winner of the Alumni Award for Distinguished Teaching, and three winners of the Faculty Award for Distinguished University Service. These are extraordinary people, and when you see what contribution they've made to the University, you just burst with pride.

Just to capture this, I would like to mention one of the people that won a Distinguished Scholar Award. Professor Yasuko Rikihisa is one of the most eminent young scientists in the nation. She works on infectious diseases and has already brought in more than \$4 million worth of grants to the University.

When I went to present the award to Professor Rikihisa, she was teaching a large lecture of about 100 undergraduate students in the College of Veterinary Medicine. I walked in the room unannounced -- the students were a little surprised to see me I might add -- and presented this award, and you should have heard the response from the students. The outpouring of enthusiasm and applause for her was so genuine, and demonstrated that, not only is this person a great scholar, she is a teacher that is touching the lives of these young people because their obvious affection for her was very touching.

Speaking of impressive awards, Robert Parker, a young faculty member in the College of Engineering, was just selected as one of sixty scientists and engineers in the nation to receive the Presidential Early Career Award from the National Science Foundation. Professor Parker joined his colleagues at an awards ceremony in the White House. This is the highest honor that can be given to a young scientist and, among other things, will provide him with a \$100,000 research grant a year for the next five years.

We've had several other faculty be recognized nationally for their extraordinary work. Associate Professor of Architecture Mark Robbins has just been named the Director of Design at the National Endowment for the Arts; he was Curator of Architecture at the Wexner Center for the Arts. I know that we happen to have here at Ohio State one of the great architecture collections and, although we will miss Mark Robbins, it is certainly recognition of the caliber of people we have here at Ohio State that he has been selected for this distinguished position.

Also, Professor Peter Swire of our law school has just been named U.S. Counselor for Privacy in the Office of Management and Budget, working out of the White House. Professor Swire is one of the nation's leading experts on computer privacy issues, and he will be on assignment in Washington, but fortunately will be only on leave from Ohio State, and will be coming back here.

Finally, I want to mention a departure that saddens all of us. Kermit Hall, as was reported in the paper today, will be leaving to take the position of Provost and Vice Chancellor for Academic Affairs at North Carolina State University. We have benefitted at this University so much from Kermit's great vision and leadership for the College of Humanities, but really in a larger sense for the entire University.

Just think of the many different facets of this University that Kermit has touched. Through the recruitment of outstanding faculty, to his investment of energy in the Honors program, to his oversight of international programs on the campus, to his vision for creating the World Media Center, we owe this man an enormous debt of gratitude. He will be missed and we will be building on the legacy he leaves for years to come. We do want to wish him well in his new responsibility, a very much deserved appointment as the chief academic officer at a very fine university, North Carolina State. We do thank Kermit for all that he has done for our University.

**PRESIDENT'S REPORT (contd)**

President Kirwan: (contd)

Mr. Chairman, this concludes my report.

--0--

**CONSENT AGENDA**

President Kirwan:

We have seventeen resolutions to present to the Board for approval today. I would like to ask that #9 and #17 be held for a separate vote. Unless there are any objections, I would like to recommend these remaining fourteen resolutions on the consent agenda:

**NAMING OF THE WETLANDS PAVILION**

Resolution No. 99-86

Synopsis: Naming of the wetlands pavilion, part of the Olentangy River Wetlands Research Park located at 352 Dodridge Street, is proposed.

WHEREAS The Ohio State University and its School of Natural Resources operates a wetlands research park along the banks of the Olentangy River; and

WHEREAS the mission of the wetlands research park is funded in large part through private gifts; and

WHEREAS the observation pavilion provides a splendid spot for visitors from the community; and

WHEREAS the pavilion was erected with private gifts to serve the community and the research mission; and

WHEREAS John and Tana Sandefur of Longboat Key, Florida, contributed to The Ohio State University Foundation the funds necessary to erect the pavilion:

NOW THEREFORE

BE IS RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be named "The Sandefur Wetlands Pavilion."

\*\*\*

**RENAMING OF THE STADIUM II THEATRE**

Resolution No. 99-87

Synopsis: Renaming of the Stadium II Theatre at Drake Union, located at 1849 Cannon Drive, is proposed.

WHEREAS The Ohio State University has operated a theatre department and performance schedule as part of the College of the Arts; and

WHEREAS Professor Roy Bowen served as a faculty member in the Department of Theatre for over 40 years; and

### **RENAMING OF THE STADIUM II THEATRE (contd)**

WHEREAS Dr. Bowen was one of the co-founders of the Stadium Theatre in the 1950's and he brought national recognition to the theatre department at Ohio State and has over 140 major theatrical productions to his credit; and

WHEREAS Roy Bowen's lifetime of achievement has been recognized by the Ohio Arts Council and the Central Ohio theatre community:

NOW THEREFORE

BE IT RESOLVED, That in accordance with paragraph (F) of rule 3335-1-08 of the Administrative Code, the aforementioned facility shall be renamed "The Roy Bowen Theatre."

\*\*\*

### **RENAMING OF THE ALBERT J. KUHN HONORS HOUSE**

Resolution No. 99-88

Synopsis: Approval of the name change for the Albert J. Kuhn Honors House to the Albert J. Kuhn Honors and Scholars House is proposed.

WHEREAS recruitment and retention have been identified as priority concerns at The Ohio State University; and

WHEREAS the university leadership has recommended that the focus of the Albert J. Kuhn Honors House be expanded to serve a wider range of students, with co-curricular and recruitment services to be provided under the leadership of the Director of the Center; and

WHEREAS the undergraduate program will be enriched with additional curriculum and academic programming for which a new officer, the Associate Provost, Honors and Scholars Curriculum, will be responsible; and

WHEREAS The Council of Academic Affairs on February 17, 1999, was informed of this proposal and this proposal was endorsed by the Honors Advisory Board:

NOW THEREFORE

BE IT RESOLVED, That the renaming of the Albert J. Kuhn Honors House to the "Albert J. Kuhn Honors and Scholars House" is hereby approved, effective immediately.

\*\*\*

### **CREATION OF A CENTER FOR SURVEY RESEARCH**

Resolution No. 99-89

WHEREAS the proposed Center for Survey Research serves the University's needs for statistical and survey information and provides services for not-for-profit and governmental agencies and the public sector, thereby defining the University as an institution vital to the public interest; and

WHEREAS the proposed center promotes faculty and graduate student education and research through such academic initiatives as graduate student traineeships, graduate student summer fellowships, and the faculty fellow program; and

**CREATION OF A CENTER FOR SURVEY RESEARCH (contd)**

WHEREAS external review and letters of support indicate that the University, its existing Survey Research Unit, and the faculty leaders of the proposed center are well-positioned to create a nationally-recognized center; and

WHEREAS the Center for Survey Research has the full support of the dean of the College of Social and Behavioral Sciences and endorsement of the chairs of the Departments of Economics, Geography, and Statistics; the Committee on Urban Affairs; and the Associate Dean for Research of the College of Education; and other relevant units; and

WHEREAS the proposal satisfies the guidelines for establishment of academic centers and institutes (rule 3335-3-36), including requirements for appropriate consultative processes, oversight, and evaluation; and

WHEREAS the proposed center has sufficiently accounted for its funding through Academic Enrichment, the College of Social and Behavioral Sciences, and revenues from the proposed center; and

WHEREAS the proposed center was discussed and approved by the Research and Graduate Council on May 20, 1998, by the Council on Academic Affairs on December 2, 1998, and by the University Senate at its January 30, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the creation of a Center for Survey Research is hereby approved, effective immediately.

\*\*\*

**CREATION OF A CENTER FOR THE STUDY AND TEACHING OF WRITING**

Resolution No. 99-90

WHEREAS the proposed Center for the Study and Teaching of Writing will facilitate interdisciplinary scholarship in all areas of writing and writing instruction through its colloquia and grant writing and research programs; and

WHEREAS the proposed center will greatly enhance University outreach to the City of Columbus, the State of Ohio, and its public schools through its school, community, and employer outreach programs; and

WHEREAS the proposed center addresses a need articulated by the reports of the University Writing Board and Committee on the Undergraduate Experience for renewed focus on the undergraduate experience in writing across the University curriculum; and

WHEREAS the proposed Center for the Study and Teaching of Writing has the full support of the dean and faculty of the College of Humanities and endorsement of the chair of the Department of English, the Office of Faculty and TA Development, School of Journalism and Communication, College of Engineering, the College of Education, and other relevant units; and

WHEREAS the proposal satisfies the guidelines for establishment of academic centers and institutes (rule 3335-3-36), including requirements for appropriate consultative processes, oversight, and evaluation; and

WHEREAS the proposed center has secured funding through the Department of English, the College of Humanities, and the University Academic Enrichment competition; and

**CREATION OF A CENTER FOR THE STUDY AND TEACHING OF WRITING (contd)**

WHEREAS the proposed center was discussed and approved by the Council on Academic Affairs on November 18, 1998, and by the University Senate at its January 30, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the creation of a Center for the Study and Teaching of Writing is hereby approved, effective immediately.

\*\*\*

**CREATION OF AN INSTITUTE FOR COLLABORATIVE  
RESEARCH AND PUBLIC HUMANITIES**

Resolution No. 99-91

WHEREAS the proposed Institute for Collaborative Research and Public Humanities supports development of interdisciplinary and multidisciplinary research in the humanities among faculty and students at The Ohio State University through its collaborative research foci, seminars, colloquia, visiting fellow series, and reading groups; and

WHEREAS the proposed institute promotes University outreach to the Columbus and Central Ohio community through public humanities lectures, the *Encyclopedia of Midwest Culture*, chatauqua experiences, "heritage" communities, and collaborations with Ohio high schools; and

WHEREAS the proposed Institute for Collaborative Research and Public Humanities has the full support of the dean and unanimous support of faculty of the College of Humanities; and

WHEREAS the proposed institute has the enthusiastic endorsement of the University District Organization, American Council of Learned Societies, the Inter-professional Commission of Ohio, and the Ohio Humanities Council; and

WHEREAS the proposal satisfies the guidelines for establishment of academic centers and institutes (rule 3335-3-36), including requirements for appropriate consultative processes, oversight, and evaluation; and

WHEREAS the proposed institute has secured funding through the College of Humanities and University Academic Enrichment competition; and

WHEREAS the proposed institute was discussed and approved by the Research and Graduate Council on March 11, 1998, by the Council on Academic Affairs on December 2, 1998, and by the University Senate at its January 30, 1999 meeting:

NOW THEREFORE

BE IT RESOLVED, That the creation of an Institute for Collaborative Research and Public Humanities is hereby approved, effective immediately.

\*\*\*

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 99-92

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.



**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on October 31, 1998, and January 30, 1999:

Amended Rules

3335-5-4813 Legislative affairs committee.

(A) Membership.

The legislative affairs committee shall consist of ~~seven~~ ELEVEN members.

- (1) ~~Three~~ FIVE regular faculty selected by the faculty council. The term of service is three years.
- (2) Unchanged.
- (3) ~~One administrator~~ ONE STAFF MEMBER, appointed annually by the president.
- (4) TWO EX-OFFICIO, NON-VOTING MEMBERS: THE DIRECTOR OF STATE RELATIONS AND THE DIRECTOR OF FEDERAL RELATIONS.

(B) Duties and responsibilities.

- (1) Inform itself on NATIONAL, STATE, AND LOCAL legislative affairs, current or contemplated, that affect higher education in general and the Ohio state university in particular, and make this information available to the senate.

Balance unchanged.

3335-5-494 ~~Faculty advisory committee to the chancellor of the Ohio board of regents (FAC)~~ OHIO FACULTY COUNCIL.

- (A) The university's representation to the ~~FAC~~ OHIO FACULTY COUNCIL (OFC) shall ~~consist of two regular faculty members and the secretary of the university senate~~ BE THE CHAIR OF FACULTY COUNCIL AND THE CHAIR-ELECT OF FACULTY COUNCIL. THE CHAIR OF THE UNIVERSITY SENATE STEERING COMMITTEE AND THE SECRETARY OF THE UNIVERSITY SENATE SHALL SERVE AS ALTERNATES.
- (B) ~~One faculty member shall be selected every two years, for a term of four years, commencing autumn quarter. During the first two years of the term the member shall be the representative elect to the FAC. During the third and fourth years of the term, the member shall be the representative to the FAC. Faculty representatives may be selected for a second term. The secretary of the university senate shall serve for the duration of the secretary's appointment.~~
- (C) ~~The representative elect shall be selected by the faculty council.~~
- (D) ~~The president shall report the names of the faculty representatives to the chancellor of the Ohio board of regents.~~
- (E) ~~The faculty representative~~ REPRESENTATIVES to the ~~FAC~~ OFC shall report annually to the senate. (B/T 7/10/87, B/T 5/5/88, B/T 11/4/94, B/T 3/5/99)

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

\*\*\*

**DISTINGUISHED SERVICE AWARDS**

Resolution No. 99-93

Synopsis: Approval of eight individuals to receive Distinguished Service Awards is proposed.

WHEREAS the President's Planning Cabinet upon the recommendation of the Committee on Distinguished Service Awards, nominated and recommended eight individuals for approval by the Board of Trustees to receive the Distinguished Service Award at a time convenient to the University and the recipients:

Frederic Beekman  
Loann Woods Crane  
G. Edwin Johnson  
Isabel F. Miller  
Kathryn M. Moore  
Alex Shumate  
Alberta Banner Turner  
Wilburn H. Weddington II

WHEREAS these awards are given in recognition of distinguished service to The Ohio State University and the awards are in accordance with action taken by the Board of Trustees in 1952:

NOW THEREFORE

BE IT RESOLVED, That the Distinguished Service Awards be approved for awarding as designated above.

\*\*\*

**DEGREES AND CERTIFICATES - WINTER QUARTER COMMENCEMENT**

Resolution No. 99-94

Synopsis: Approval of Degrees and Certificates for Winter Quarter is proposed.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on March 19, 1999, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

\*\*\*

## PERSONNEL ACTIONS

Resolution No. 99-95

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the February 5, 1999 meeting of the Board, including the following Appointment, Leaves of Absence Without Salary, Professional Improvement Leaves, and Emeritus Title as detailed in the University Budget be approved and the Medical Staff Appointments/Reappointments (The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute) approved March 5, 1999, by the James Cancer Hospital Board and the Medical Staff Appointments/Reappointments (The Ohio State University Medical Center) approved January 28, 1999, by the Hospitals Board be ratified.

### Appointment

Name: W. JERRY MYSIW  
Title: Associate Professor (The Bert C. Wiley, M.D., Endowed Professorship in Physical Medicine and Rehabilitation)  
Department: Department of Physical Medicine and Rehabilitation  
Effective: March 1, 1999

### Leaves of Absence Without Salary

JOHN T. CACIOPPO, Professor, Department of Psychology, effective Autumn Quarter 1999, Winter Quarter, and Spring Quarter 2000, to engage in collaborative research at the University of Chicago.

MARY ELLEN WEWERS, Associate Professor, Department of Adult Health and Illness, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000, to spend a year in residence at the National Cancer Institute in their intramural research program.

### Leaves of Absence Without Salary--Continuation

HENRY A. NASRALLAH, Professor, Department of Psychiatry, effective January 1, 1999, through December 31, 1999, to continue his research projects.

HELENA I. KAUFMAN, Assistant Professor, Department of Spanish and Portuguese, effective Spring Quarter 1999, for personal reasons.

### Professional Improvements Leaves

MANSEL G. BLACKFORD, Professor, Department of History, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

FRANK T. COULSON, Professor, Department of Greek and Latin, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

NICHOLAS G. HOWE, Professor, Department of English, effective Winter Quarter and Spring Quarter 2000.

THOMAS P. KASULIS, Professor, Department of Comparative Studies, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

LISA J. KISER, Professor, Department of English, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

JUDITH S. MAYNE, Professor, Departments of French and Italian and Women's Studies, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

ALLAN R. MILLETT, Professor, Department of History, effective Autumn Quarter 1999.

**PERSONNEL ACTIONS (contd)**

Professional Improvement Leaves (contd)

PAUL C. NUTT, Professor, Department of Management Sciences, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2000.

CARL J. POLLARD, Professor, Department of Linguistics, effective Winter Quarter and Spring Quarter 2000.

HERBERT F. WEISBERG, Professor, Department of Political Science, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

ROBERT W. BATTERMAN, Associate Professor, Department of Philosophy, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

ROBERT C. DAVIS, Associate Professor, Department of History, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

KIRK FREUDENBURG, Associate Professor, Department of Greek and Latin, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

JANE HATHAWAY, Associate Professor, Department of History, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

DONALD R. LARSON, Associate Professor, Department of Spanish and Portuguese, effective Winter Quarter and Spring Quarter 2000.

K. ALAN LOPER, Associate Professor, Department of Mathematics (Newark Campus), effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

CHARLES D. MINAHEN, Associate Professor, Department of French and Italian, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

LINDA M. MIZEJEWSKI, Associate Professor, Department of English, Spring Quarter 2000.

BEVERLY J. MOSS, Associate Professor, Department of English, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

IN JAE MYUNG, Associate Professor, Department of Psychology, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

CHARLES J. QUINN, JR., Associate Professor, Department of East Asian Languages and Literatures, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

ILEANA RODRIQUEZ, Associate Professor, Department of Spanish and Portuguese, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

RANDOLPH A. ROTH, Associate Professor, Department of History, effective Winter Quarter, Spring Quarter, and Autumn Quarter 2000.

AHMAD A. SIKAINGA, Associate Professor, Department of History, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

JENNIFER C. TERRY, Associate Professor, Department of Comparative Studies, effective Autumn Quarter 1999, Winter Quarter and Spring Quarter 2000.

FERNANDO UNZUETA, Associate Professor, Department of Spanish and Portuguese, effective Winter Quarter, Spring Quarter and Autumn Quarter 2000.

## **PERSONNEL ACTIONS (contd)**

Medical Staff Appointments (The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute)

### December 1998/January 1999

Charles L. Shapiro, M.D., Attending, Medicine -- Hematology and Oncology  
Dara Schuster, M.D., Associate Attending, Medicine -- Endocrinology  
Cynthia Shellhaas, M.D., Associate Attending, Obstetrics/Gynecology  
Phillip J. Shubert, M.D., Associate Attending, Obstetrics/Gynecology  
Gary Barnett, M.D., Associate Attending, Pathology  
Brently A. Buchele, M.D., Associate Attending, Surgery  
Gail Besner, M.D., Associate Attending, Surgery--Pediatric

The Community Hospital Physicians, Springfield, OH

### December 1998/January 1999

Kamel Abraham, M.D., Community Associate, Anesthesiology  
Emmanuel K. Rafla, M.D., Community Associate, Anesthesiology  
Michael L. McKee, M.D., Community Associate, Family Medicine  
Jeffrey B. Blackburn, M.D., Community Associate, Family Medicine  
Robert E. Kneisley, M.D., Community Associate, Family Medicine  
Peter J. Muir, M.D., Community Associate, Family Medicine  
Mark S. Roberto, M.D., Community Associate, Family Medicine  
Cleanne Cass, D.O., Community Associate, Family Medicine  
Andrew Hughes, D.O., Community Associate, Emergency Medicine  
Annette Nathan, M.D., Community Associate, Emergency Medicine  
William A. Garringer, M.D., Community Associate, Emergency Medicine  
Kenneth L. Jacobs, D.O., Community Associate, Emergency Medicine  
Scott K. Kellogg, D.O., Community Associate, Emergency Medicine  
Rohn T. Kennington, M.D., Community Associate, Emergency Medicine  
Timothy A. Morton, M.D., Community Associate, Emergency Medicine  
Shabid Bashir, M.D., Community Associate, Medicine/Pulmonary  
Amrit L. Chadha, M.D., Community Associate, Medicine/Neurology  
Alan L. Gabbard, M.D., Community Associate, Medicine/Gastroenterology  
Sami B. Girgis, M.D., Community Associate, Medicine/Pulmonary  
Ravi C. Khanna, M.D., Community Oncologist Attending, Medicine/Oncology  
David G. Monjot, M.D., Community Associate, Medicine/Pulmonary  
Moin A. Ranginwala, M.D., Community Associate, Medicine/Pulmonary  
Abdur Rauf, M.D., Community Associate, Medicine/Pulmonary  
Daljeet Singh, M.D., Community Oncologist Attending, Medicine/Oncology  
Philip J. Duncan, M.D., Community Oncologist Attending, Medicine/Rad Oncology  
Ganesh G. Potdar, M.D., Community Oncologist Attending, Medicine/Rad Oncology  
Robert J. Scott, M.D., Community Associate, Medicine  
George Varghese, M.D., Community Associate, Medicine/Nephrology  
Howard F. Wunderlich, M.D., Community Associate, Medicine/Infectious Disease  
David R. Billing, M.D., Community Associate, OB/GYN  
Rodney E. Batie, D.O., Community Associate, OB/GYN  
Johnny W. Bryant, M.D., Community Associate, OB/GYN  
James L. Cromwell, M.D., Community Associate, OB/GYN  
Steven Patterson, D.O., Community Associate, OB/GYN  
Elillian Daugherty, M.D., Community Associate, Pathology  
Feridun A. Doslu, M.D., Community Associate, Pathology  
Richard A. Marsh, M.D., Community Associate, Pathology  
Rick A. Kukulka, M.D., Community Associate, Radiology  
Martin E. Morin, M.D., Community Associate, Radiology  
Salvador B. Trinidad, M.D., Community Associate, Radiology

**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments (The Arthur G. James Cancer Hospital and the Richard J. Solove Research Institute) (contd)

The Community Hospital Physicians, Springfield, OH (contd)

December 1998/January 1999 (contd)

Robert Lemming, M.D., Community Associate, Radiology  
William G. Vazquez, M.D., Community Associate, Radiology  
Krish Balakrishnan, M.D., Community Associate, Surgery/General  
Arthur N. Cole, M.D., Community Associate, Surgery/Neurological  
Noshir Deboo, M.D., Community Associate, Surgery/Orthopedic  
John Z. Little, M.D., Community Associate, Surgery/General  
Pamela S. Bucklew, M.D., Community Associate, Surgery/General  
Joseph G. Demeter, M.D., Community Associate, Surgery/Vascular/Thoracic  
Richard W. Furay, M.D., Community Associate, Surgery/General  
John B. Gillen III, M.D., Community Associate, Surgery/Otolaryngology  
Lofton Misick, M.D., Community Associate, Surgery/Cardiovascular/Thoracic  
Richard M. Nedelman, M.D., Community Associate, Surgery/General  
Surender R. Neravetla, M.D., Community Associate, Surgery/Cardiovascular/Thoracic  
David T.H. Ryu, M.D., Community Associate, Surgery/Otolaryngology  
Kira Schofield, M.D., Community Associate, Surgery/General  
Peter Wagner, M.D., Community Associate, Surgery/Vascular  
Michael B. DuVall, M.D., Community Associate, Surgery/Otolaryngology  
Ronald B. Spier, M.D., Community Associate, Surgery/General  
H. Thomas Staton, M.D., Community Associate, Surgery/Otolaryngology  
Marios Panayides, M.D., Community Associate, Surgery/Cardiovascular/Thoracic  
Charles D. Parsons, M.D., Community Associate, Surgery/Urology  
George Cochran, M.D., Community Associate, Surgery/Vascular

December 11, 1998 through June 30, 1999

Carole Ashman, M.D., Associate Attending, Radiology

December 11, 1998 through June 30, 2000

Amy L. Pope-Harman, M.D., Associate Attending, Med/Pulmonary  
U. Krishnan Marar, M.D., Associate Attending, Med/General  
Thomas Williams, M.D., Associate Attending, Surg/Cardiothoracic

Change of Status:

Brent C. Behrens, M.D.  
FROM: Attending, Hematology & Oncology  
TO: Community Oncologist Attending

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)

January 1999

Deborah A. Bartholomew, M.D., Obstetrics/Gynecology, Attending, 10/1/98 - 6/30/99  
David Q. Beversdorf, M.D., Neurology, Attending, 9/21/98 - 6/30/99  
Mary Beth Cass, M.D., Pediatrics, Courtesy, 10/6/98 - 6/30/99  
Maureen M. Buckner, MSN, RN, CNP Hematology/Oncology, Physician Extender, 9/2/98 - 6/30/99  
Nami L. Cho, M.D., Family Medicine, Community Affiliate, 9/21/98 - 6/30/99  
Michael P. Collins, M.D., Neurology, Attending, 10/28/98 - 6/30/99  
Letitia A. Covaci, M.D., Psychiatry, PGY3 Limited, 10/19/98 - 6/30/99

**PERSONNEL ACTIONS (contd)**

Medical Staff Appointments and Reappointments (The Ohio State University Medical Center)  
(contd)

January 1999 (contd)

Wayne J. Cummings, D.O., Family Medicine, Community Affiliate, 8/31/98 - 6/30/99  
Tiersa Wallace Damore, M.D., Obstetrics/Gynecology, Attending, 7/30/98 - 6/30/99  
Maureen A. Delphia, M.D., Neurology, Courtesy, 11/16/98 - 6/30/99  
Andrew R. Getzin, M.D., Fam Med/Sports Medicine, PGY4 Limited, 8/1/98 - 6/30/99  
Mimi Ananya Ghosh, M.D., Family Medicine, Community Affiliate, 9/1/98 - 6/30/99  
Kenneth James Griffiths, M.D., Infectious Disease, Attending, 7/2/98 - 6/30/99  
Kurt W. Heintzelman, M.D., General Psychiatry, PGY1 Limited, 7/1/98 - 6/30/99  
Robert James Herbert, D.O., Family Medicine, Community Affiliate, 8/31/98 - 6/30/99  
Grant L. Jones, M.D., Orthopedic Surgery, Attending, 9/8/98 - 6/30/99  
Shalva V. Kakabadze, M.D., Family Medicine, PGY1 Limited, 7/1/98 - 6/30/99  
Muhammad N. Khan, M.D., General Medicine, Attending, 7/1/98 - 6/30/99  
Samer J. Khouri, M.D., Cardiology, PGY4 Limited, 7/1/98 - 6/30/99  
Terry L. Lester, M.D., General Medicine, PGY1 Limited, 7/1/97 - 6/30/99  
Carolyn D. Lugannani, M.D., Family Medicine, PGY1 Limited, 7/1/98 - 6/30/99  
Daniel J. Martin, M.D., Psychiatry/General, Attending, 7/1/98 - 6/30/00  
Dean Jiro Mikami, M.D., General Surgery, PGY1 Limited, 7/1/98 - 6/30/00  
William F. Miser, M.D., Family Medicine, Community Affiliate, 10/19/98 - 6/30/00  
Thomas M. Murphy, D.D.S., Oral/Maxillofacial Surgery, Courtesy, 7/1/98 - 6/30/00  
Ikenna S. Nzeogu, D.O., Family Medicine, Community Affiliate, 8/1/98 - 6/30/00  
Paul B. Oppenheimer, M.D., Family Medicine, Community Affiliate, 7/1/98 - 6/30/00  
Karl S. Pappa, M.D., Ophthalmology, Attending, 7/1/98 - 6/30/00  
Lee Li Peng, M.D., Hematology/Oncology, PGY4 Limited, 7/1/98 - 6/30/00  
Kalsang Phuntsok, M.D., Internal Medicine, Attending, 10/14/98 - 6/30/00  
Erick M. Rath, D.D.S., Ph.D., Oral/Maxillofacial Surgery, Attending, 10/29/98 - 6/30/00  
Steven L. Rovenstine, D.O., Family Medicine, Community Affiliate, 8/31/98 - 6/30/00  
David T. Rudman, M.D., Otolaryngology/Family Medicine Community Affiliate, 8/31/98 - 6/30/00  
Victoria Louise Seewaldt, M.D., Hematology/Oncology, Attending, 10/30/98 - 6/30/00  
Laura L. Sells, M.D., Gen Pediatric/Emergency Med, PGY5 Limited, 8/1/98 - 8/31/98  
Manisha H. Shah, M.D., Hematology/Oncology, Attending, 10/28/98 - 6/30/00  
Timothy E. Spencer, D.O., Neurology, PGY3 Limited, 10/1/98 - 11/30/98  
Chad M. Stoker, D.D.S., General Dentistry, PGY1 Limited, 7/1/98 - 6/30/00  
Jeffery P. Williams, D.O., Family Medicine, Community Affiliate, 7/1/98 - 6/30/00  
Deborah L. Wilson, M.D., Orthopedics/Surgery, PGY4 Limited, 7/1/98 - 6/30/00

Laser Privileges:

Phyllis Visocan, M.D., Ophthalmology, Attending, 1/99  
David Schuller, M.D., Otolaryngology, Attending, 1/99  
Mervyn Samuel, M.D., Obstetrics & Gynecology, Courtesy, 1/99  
Thomas Mauger, M.D., Ophthalmology, Attending, 1/99  
Karl Pappa, M.D., Ophthalmology, Attending, 1/99  
Alan Rehmar, M.D., Ophthalmology, Attending, 1/99  
William Saunders, M.D., Otolaryngology, Attending, 1/99  
Ronald Siegle, M.D., Otolaryngology, Attending, 1/99  
Brian Stahl, M.D., Ophthalmology, Attending, 1/99  
William Trout, M.D., Obstetrics & Gynecology, Attending, 1/99  
Bruce Woodworth, M.D., Urology, Attending, 1/99  
Luis Vaccarello, M.D., Obstetrics & Gynecology, Attending, 1/99  
D. Bradley Welling, M.D., Otolaryngology, Attending, 1/99

## **PERSONNEL ACTIONS (contd)**

### Medical Staff Appointments and Reappointments (The Ohio State University Medical Center) (contd)

#### January 1999 (contd)

#### Laparoscopy Privileges:

Deborah Bartholomew, M.D., Obstetrics & Gynecology, Attending, 1/99  
Stephanie W. Costa, M.D., Obstetrics & Gynecology, Courtesy, 1/99  
Jennifer Lods, M.D., Obstetrics & Gynecology, Courtesy, 1/99

#### Emeritus Title

JACK MARKS, Department of Internal Medicine, with the title Clinical Associate Professor  
Emeritus, effective January 1, 1999.

\*\*\*

## **RESOLUTIONS IN MEMORIAM**

Resolution No. 99-96

Synopsis: Approval of three Resolutions in Memoriam.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey copies to the family of the deceased.

John J. Barone

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on February 4, 1999, of John J. Barone, former member and chairman of The Ohio State University Board of Trustees.

John J. Barone was born on February 10, 1912, in Jamestown, New York, and was one of eight children born to Mary and Frank Barone. He received his bachelor's degree from Miami University and obtained his J.D. degree from The Ohio State University in 1936. That same year, he established a private law practice in Toledo, and in 1945 was appointed U.S. Magistrate, serving in that capacity until 1964.

Mr. Barone established Barone Enterprises and Rosie's Fine Foods where he served as general counsel and board chairman. He also served on the boards of numerous local corporations, including Driggs Dairy Farms, Toledo Milk Processing, Toledo Testing and Allied Gear and Sprocket. In 1997, with his wife Rose, he provided initial funding to establish the Northwest Ohio Chapter of Operation Smile, an organization which provides surgical reconstruction and other services for indigent children with facial deformities. He was honored by the Toledo Bar Association in 1997 for providing 60 years of legal service in Northwest Ohio.

John Barone served on The Ohio State University Board of Trustees from 1984 to 1993, serving as chairman of the board from 1992-93. During his tenure on the board, he worked tirelessly to advance the University's goals and mission. His service on the board was extremely valuable, providing insight and leadership that were inordinately helpful to both the administration and his fellow trustees. Through his involvement in the Investments Committee of the board, Mr. Barone had a major impact on the University's endowment fund growth, which increased during his tenure from \$117 million to \$481 million.



## RESOLUTIONS IN MEMORIAM (contd)

John J. Barone (contd)

One of the greatest legacies of his term on the board was Mr. Barone's proposal to offer a course in the Fisher College of Business that would be fully responsible for the investment management of a significant portion of the Ohio State endowment. He convinced other board members to establish the Student Investment Program and invest \$5 million of the University's endowment fund in order to provide students with "hands-on" experience. His early ideas and support were critical to its implementation and continuing success, which resulted in a course that gave the college pivotal national recognition, as well as growth of the fund to over \$12 million. He and his wife, Rose, continued to ensure the success of the class through their establishment of and regular contributions to the Whiz Kids Investors Fund to help meet the needs of the program and participating students.

Mr. Barone was a strong voice for Ohio State in the Toledo region and around the country. He was an early and strong advocate of the concept that The Ohio State University is a state-wide university, having great impact on both the University's legislative and fund-raising activities. He served as the honorary co-chair of the University Campaign's National Major Gift Committee for Northwestern Ohio.

In recognition of his dedicated commitment to the University, John Barone received the University's Distinguished Service Award in 1998.

On behalf of the University Community, the Board of Trustees expresses to the family of John Barone its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

William Edward Hunt

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 26, 1999, of Dr. William E. Hunt, Professor Emeritus in the Department of Surgery (Neurologic).

William E. Hunt was born in Columbus on November 26, 1921. A cum laude graduate of Culver Military Academy, he received his BA degree (cum laude) from The Ohio State University in 1943 and his Medical Degree (with honors) from Ohio State two years later. While in college, he was a member of the NCAA championship fencing team and Varsity "O" and was All-American in saber. He interned at Philadelphia General Hospital. After two years in the Army and a year of training in general surgery at White Cross Hospital in Columbus, he entered the neurosurgical training program in St. Louis, at Barnes Hospital of Washington University. Following this residency training, he spent a year as an instructor at Washington University. In 1953 he returned to Ohio State, and in 1963 became the Director of the Division of Neurological Surgery. He became a full professor at The Ohio State University in 1964.

Dr. Hunt was best known for his achievements in clinical medicine and a widely accepted classification system for intracranial aneurysms, the Hunt-Hess Classification. Along with a pathologist at Ohio State, he described a syndrome of painful ophthalmoplegia now known as the Tolosa-Hunt Syndrome. From 1973 to 1988, he was the Principal Investigator and Director of the Spinal Cord Injury Research Center at The Ohio State University. He served on the American Board of Neurological Surgery from 1968 to 1974.

Professor Hunt was active in numerous professional societies, including the American Association of Neurological Surgeons (Vice President, 1983-1984), the Neurosurgical Society of America (President, 1978-1979), the Congress of Neurological Surgeons, the American Academy of Neurological Surgery, the Society for Neurosciences, and the American Surgical Association. He served on the Editorial Board of the *Bulletin of the Academy of Medicine of Columbus and Franklin County*, as a delegate to The Ohio State Medical Association, and on the Admission Committee of the OSU College of Medicine. He was a member of Phi Beta Kappa, Alpha Omega Alpha, and Sigma Xi. Dr. Hunt was the first recipient of the Lifetime Achievement Award from the Neurosurgical Society of America for his contributions to clinical neurosurgery.

## **RESOLUTIONS IN MEMORIAM (contd)**

### **William Edward Hunt (contd)**

Dr. Hunt was married to Carole Ann Miller, M.D., a retired Professor of Neurosurgery at The Ohio State University. He had two sons and a daughter, all achieving and gifted individuals. Dr. Hunt was a gifted intellect with a wry sense of humor and outrage. He carried passion into all of his interests, be they professional, personal, or avocational. In 1993, The Ohio State University named the Clinical Neuroscience Library in the College of Medicine in his honor. The William E. Hunt Lectureship was also established in his honor in 1990. That lectureship has attracted some of the best and brightest neurosurgeons to The Ohio State University for the past eight years.

On behalf of the University Community, the Board of Trustees expresses to the family of Dr. Hunt its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to his family as an expression of the Board's heartfelt sympathy.

### **Mary M. Yost**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on January 26, 1999, of Dr. Mary M. Yost, Professor Emeritus in the College of Education.

Mary Yost, Professor Emeritus of the School of Health, Physical Education, and Recreation, specialized in physical education. She epitomized the active life and generosity to student, advisees, and friends. A graduate of Wellesley College, she began her career at Ohio State University in 1937 as an Instructor in the Women's Physical Education Department. She earned her Ph.D. from OSU in 1949, became a full professor in 1963 and continued to teach well beyond her 70th year. She was a dedicated daily swimmer, taught hundreds of swim classes, and worked closely with the Health and Safety Services of the American Red Cross.

Dr. Yost was the long-time coordinator of what is now the Sport Fitness and Health Program. Until 1972 the program was separated into a men's program and a program for women. She was instrumental in establishing the co-educational program, then in the School of Health, Physical Education and Recreation. In 1941 the OSU Golf Course had just opened, and OSU courageously hosted the first national collegiate golf tournament for women. It was, in fact, the first national collegiate event of any kind, and Dr. Yost was very involved in the planning and conduct of that successful event. That tournament is seen to have been pivotal in changing attitudes and opportunities for women in all intercollegiate competition.

Professor Yost also served in the U.S. Naval Reserve, retiring with the rank of Lieutenant Commander. She served the Navy for 26 years and interrupted her OSU teaching twice for active duty in World War II and again in the Korean War.

On behalf of the University Community, the Board of Trustees expresses to the family of Dr. Mary M. Yost its deepest sympathy and sense of understanding of their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to her family as an expression of the Board's heartfelt sympathy.

\*\*\*

## **REPORT OF RESEARCH CONTRACTS AND GRANTS**

Resolution No. 99-97

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for January 1999 are presented for Board acceptance.

**REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)**

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of January 1999 be approved.

\*\*\*

**REPORT ON UNIVERSITY DEVELOPMENT**

Resolution No. 99-98

Synopsis: The report on the receipt of gifts and the summary for January 1999 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of The Ray W. Poppleton Research Chair and The William C. and Joan E. Davis Cancer Research Professorship; and

WHEREAS this report includes the establishment of twelve (12) new named endowed funds and amendments to two (2) endowed funds:

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of January 1999 be approved.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

**TOTAL UNIVERSITY PRIVATE SUPPORT**

July-January  
1997-98 Compared to 1998-99

**GIFT RECEIPTS BY DONOR TYPE**

	Dollars July through January		
	<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$ 10,271,372	\$25,227,130	146%
Alumni (From Bequests)	<u>4,251,057</u>	<u>780,688</u>	-82%
Alumni Total	\$ 14,522,429	\$ 26,007,818	79%
Non-Alumni (Current Giving)	\$ 6,501,850	\$ 7,775,758	20%
Non-Alumni (From Bequests)	<u>4,234,598</u>	<u>3,614,294</u>	-15%
Non-Alumni Total	\$ 10,736,448	\$ 11,390,052	6%
Individual Total	\$25,258,877	\$ 37,397,870	48% <sup>A</sup>
Corporations/Corp. Foundations	\$19,015,485	\$19,015,485	17% <sup>B</sup>
Private Foundations	\$8,355,365	\$ 6,525,089	-22% <sup>C</sup>
Associations & Other Organizations	\$ <u>1,804,948</u>	\$ <u>1,898,142</u>	5%
Total	\$54,434,675	\$68,070,380	25%

July-January  
1997-98 Compared to 1998-99

**GIFT RECEIPTS BY DONOR TYPE**

**NOTES**

- A Individual giving is up 48% largely due to 281 gifts totaling \$10,000 or more (\$27.9 million). Last year during this period 288 individuals gave \$10,000 or more (\$17.7 million).
- B Giving at the \$10,000 or more level from corporations is up 21% so far this year (\$18.5 million from 377 gifts this year; \$15.3 million from 322 gifts last year).
- C Foundation giving at the \$10,000 or more level is down 34% for the first six months of the fiscal year (\$7.9 million from 97 gifts last year; \$5.9 million from 101 gifts this year).

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July-January  
1997-98 Compared to 1998-99 (contd)

GIFT RECEIPTS BY PURPOSE

<u>Change</u>	Dollars July through January		
	<u>1997-98</u>	<u>1998-99</u>	<u>%</u>
Gift Receipts to Current Use & Endowment Funds:			
Buildings/Equipment	\$ 13,857,415	\$19,184,112	38
Faculty Support	\$ 7,425,317	\$ 6,360,974	-16
Program Support	\$ 19,389,253	\$ 26,860,309	39
Student Financial Aid	\$ 8,197,021	\$ 9,082,232	11
Annual Funds-Colleges/Departments	\$ 4,694,109	\$ 4,926,290	5
Annual Funds-University	\$ <u>871,560</u>	\$ <u>1,656,463</u>	90
Total	\$ 54,434,675	\$ 68,070,380	25

GIFT ADDITIONS TO ENDOWMENT

Dollars July through January		
<u>1997-98</u>	<u>1998-99</u>	<u>% Change</u>
\$22,288,890	\$30,199,764	35

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Chair</u>			
The Ray W. Poppleton Research Chair (Chair support in the College of Medicine and Public Health)	\$2,171,019.66		\$2,171,019.66
<u>Establishment of Named Endowed Funds</u>			
The Distinguished Faculty Scholar Chair Fund in Medicine and Public Health (Chair Support - College of Medicine and Public Health; provided by existing college funds and numerous donors).	\$285,954.47		\$285,954.47
The Stella Hiltner Fund for Comparative Religious Studies (Support for religious studies students; provided from the estate of Stella Hiltner).		\$25,000.00	\$25,000.00
The John P. and Narcissia V. Starks Physical Therapy/Nursing Scholarship Fund (Scholarships - Physical Therapy Division, School of Allied Medical Professions, and College of Nursing; provided by John P. Starks).	\$15,500.00		\$15,500.00
Greater Richmond Virginia Scholarship Fund (Scholarships for graduates of Central Virginia area high schools; provided by alumni and friends of OSU).	\$15,186.77		\$15,186.77
<u>Change in Name and Description of Named Endowed Fund</u>			
From: The Townshend AZ Endowment Fund To: The Townshend ATZ Endowment Fund			
<u>Change in Description of Named Endowed Fund</u>			
The Flesher Fellowship Fund			

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Professorship</u>			
The William C. and Joan E. Davis Cancer Research Professorship (Professorship support - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided with a gift from the estate of Joan E. Davis).		\$773,860.27	\$773,860.27
<u>Establishment of Named Endowed Funds</u>			
The Louis Camboni Scholarship Fund (Scholarships - Office of Student Financial Aid; provided by a gift from the estate of Margherita Camboni).		\$450,000.00	\$450,000.00
The Ann and Darrell Dreher Chair Fund in Political Communication and Policy Thinking (Chair Support - Department of Political Science; provided by gifts from Ann and Darrell Dreher)		\$298,037.13	\$298,037.13
The Stefanie Spielman Fund for Breast Cancer Research (Breast Cancer Research - Arthur G. James Cancer Hospital and Richard J. Solove Research Institute; provided with gifts from customers and employees of Big Bear Stores).		\$123,907.54	\$123,907.54
The Eldon J. Tobias Research Fund in Ophthalmology (Research - Department of Ophthalmology; provided with gifts from the estate of Eldon J. Tobias).		\$50,000.00	\$50,000.00
Dirk Zeiters Innovation Fund Endowment (Discretionary Funds - Max M. Fisher College of Business; provided by gifts from Dirk E. Zeiters).		\$36,093.76	\$36,093.76
The Barry M. Friedman Student Travel Award (Student travel awards - College of Medicine & Public Health; provided with gifts from family, friends, patients, and colleagues of Barry M. Friedman).	\$28,201.53		\$28,201.53

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
<u>Establishment of Named Endowed Funds (contd)</u>			
The Buschman Baseball Scholarship Fund (Scholarships - Department of Athletics; provided with gifts from William J. and Gwendolyn W. Buschman).		\$25,000.00	\$25,000.00
The Majidzadeh Family Scholarship Fund (Scholarships - Department of Athletics; provided by gifts from the Majidzadeh family).		\$25,000.00	\$25,000.00
<hr/>			
Totals	\$2,515,862.43	\$1,806,898.70	\$4,322,761.13

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND**

**ESTABLISHMENT OF NAMED CHAIR**

**The Ray W. Poppleton Research Chair**

The Ray W. Poppleton Memorial Fund was established October 1, 1982, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the estate of Ethel V. Poppleton (B.A. 1918) of Columbus, Ohio. The chair was established March 5, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall provide for salary support of a Chair position in the College of Medicine and Public Health in either the field of orthopaedics or a field related to diseases of the spinal cord. The position shall be held by a nationally eminent faculty member undertaking research in orthopaedics or a field related to diseases of the spinal cord, and as recommended by the dean of the College of Medicine and Public Health in consultation with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donor as well as the academic and research standards of the University.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and Public Health and with the Vice President for Health Sciences in order to carry out the desire of the donor.

\$2,171,019.66



## **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

#### **ESTABLISHMENT OF NAMED ENDOWED FUNDS**

##### **The Distinguished Faculty Scholar Chair Fund in Medicine and Public Health**

The Distinguished Faculty Scholar Chair Fund in Medicine and Public Health was established March 5, 1999, by the Board of Trustees of The Ohio State University with gifts made to The Ohio State University Development Fund from discretionary funds from the College of Medicine and Public Health and from numerous donors.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be applied back to the principal until it reaches the required Chair level of \$1,500,000, at which time it shall provide for salary support of a distinguished scholar, researcher and teacher through a chair position in the College of Medicine and Public Health. The position shall be held by a nationally eminent faculty member as recommended by the Dean of the College of Medicine and Public Health in consultation with the Vice President for Health Sciences. The activities of the endowed chair holder shall be reviewed no less than every five years by the Dean to determine compliance with the intent of the donors as well as the academic and research standards of the University.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Medicine and Public Health and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$285,954.47

##### **The Stella Hiltner Fund for Comparative Religious Studies**

The Stella Hiltner Fund for Comparative Religious Studies was established March 5, 1999, by the Board of Trustees of The Ohio State University with a gift to The Ohio State University Development Fund from the estate of Stella Mary Hiltner (B.S.H.E. '33; M.A. Education '40) of Bowling Green, Ohio. A former teacher, Ms. Hiltner was a devout Christian Scientist and was very interested in comparative religion studies programs.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

In keeping with Ms. Hiltner's lifelong dedication to teaching, the annual income shall be used to enhance the classroom and other educational resources at OSU for religious studies students.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees as recommended by the Chair of the Division of Comparative Studies and the Dean of the College of Humanities in order to carry out the desire of the donor.

\$25,000.00

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

**ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)**

**The John P. and Narcissia V. Starks Physical Therapy/Nursing Scholarship Fund**

The John P. and Narcissia V. Starks Physical Therapy/Nursing Scholarship Fund was established March 5, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from John P. Starks, Clinical Instructor Emeritus, of Worthington, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be divided equally between the Physical Therapy Division within the School of Allied Medical Professions and the College of Nursing to provide scholarships. It is the desire of the donor that, to the extent consistent with applicable law, consideration be given to African-American students. Recommendations of the award recipients shall be made by the Dean of the College of Medicine and Public Health in consultation with the Director of the Physical Therapy Division; and by the Dean of the College of Nursing; and in consultation with the Vice President for Health Sciences, with the University Committee on Student Financial Aid, and, as appropriate, with the College of Medicine and Public Health Committee for Scholarship Awards.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, or if the University should determine that the terms of this fund are inconsistent with applicable law, then another use shall be designated by the Board of Trustees in consultation with the deans of the College of Medicine and Public Health and the College of Nursing, and with the Vice President for Health Sciences in order to carry out the desire of the donor.

\$15,500.00 (Grandfathered)

**Greater Richmond Virginia Scholarship Fund**

The Greater Richmond Virginia Scholarship Fund was established March 5, 1999, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of The Ohio State University.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide merit scholarships for undergraduate, professional and graduate students who graduated from high schools in the Central Virginia area. The Richmond Virginia Alumni Club will recruit and interview applicants, and recommend worthy recipients. The University Committee on Student Financial Aid will make the final selection of recipients.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson or program administrative officer in order to carry out the desire of the donors.

\$15,186.77 (Grandfathered)

## **REPORT ON UNIVERSITY DEVELOPMENT (contd)**

### **THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

#### **CHANGE IN NAME AND DESCRIPTION OF NAMED ENDOWED FUND**

##### **The Townshend ATZ Endowment Fund**

The Townshend AZ Endowment Fund was established on March 4, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni, friends and current members of the Townshend Chapter of Alpha Zeta Fraternity, and in memory of Mark Summers by his friends and family. The name and description were revised March 5, 1999.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for scholarship(s), and to further the mission of the Alpha Tau Zeta Fraternity, including, but not exclusively for the support of educational programs, facility improvement, alumni activity, house mother retirement fund, and publications. The scholarships shall be awarded to sophomore, junior or senior students enrolled in the College of Food, Agricultural and Environmental Sciences who are members of the Alpha Tau Zeta Fraternity. The students must hold at least a 3.0 grade point average. Selection of the recipient will be made by the Assistant Dean, Student Affairs and the scholarship selection committee in conjunction with the Office of Student Financial Aid. Funds can be used with the approval of the Assistant Dean, Student Affairs, College of Food, Agricultural and Environmental Sciences, and President, Alpha Tau Zeta alumni board.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Vice President, Agricultural Administration or the appropriate college dean, department chair, or program administrative officer in order to carry out the desire of the donors.

#### **CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND**

##### **The Flesher Fellowship Fund**

The Flesher Fellowship Fund was established December 31, 1965, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from William R. Flesher (M.A. '35, Ph.D. '42) and Marie A. Flesher (M.A. '35, Ph.D. '51) in honor of Mr. Flesher's sixteen doctoral graduates from The Ohio State University. The fund description was revised March 5, 1999.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The income from this fund is to provide annual fellowships for worthy doctoral students majoring in the field of education, as well as to promote the ideals and professional education as exemplified by William R. and Marie A. Flesher and perpetuated by Mr. Flesher's sixteen doctoral graduates through the Sweet Sixteen Club. Each year an attempt will be made to gather all recipients, past and present, to the annual College awards ceremony.

The relationship among the donors, honorees, and recipients is to be characterized by fellowship, perpetuity of personal concern, and professional commitment. The overall administration of the fund is outlined in the procedural specifications established by the Sweet Sixteen Club. Changes in the foregoing organizational and procedural specifications may be made by a majority vote of the Sweet Sixteen Club with the approval of the Dean of the College of Education.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)**

CHANGE IN DESCRIPTION OF NAMED ENDOWED FUND (contd)

The Flesher Fellowship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the Dean of the College of Education in order to carry out the desire of the donors.

**THE OHIO STATE UNIVERSITY FOUNDATION**

ESTABLISHMENT OF NAMED PROFESSORSHIP

The William C. and Joan E. Davis Cancer Research Professorship

The William C. and Joan E. Davis Cancer Research Professorship for the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Joan E. Davis of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used for a Professorship position supporting a distinguished scholar in cancer genetics research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University. Appointment shall be made at the recommendation of the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, and the Director of the Comprehensive Cancer Center in consultation with the Vice President for Health Sciences. The activities of the professorship holder shall be reviewed no less than every five years by the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, and the Director of the Comprehensive Cancer Center to determine compliance with the intent of the donor as well as the academic and research standards of the University. Any unused income shall be returned to the principal of this fund.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President for Health Sciences in order to carry out the desire of the donor.

\$773,860.27

The Louis Camboni Scholarship Fund

The Louis Camboni Scholarship Fund was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with a gift from the estate of Margherita Camboni, of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

**ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)**

**The Louis Camboni Scholarship Fund (contd)**

The annual income shall be used for scholarships to assist students in Ohio who are attending the University and who are in financial need for the payment of his or her annual tuition fees and towards any and all expenses in connection with his or her efforts to obtain a degree from The Ohio State University. Recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the appropriate college dean, school director, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$450,000.00

**The Ann and Darrell Dreher Chair Fund in Political Communication and Policy Thinking**

The Ann and Darrell Dreher Chair Fund in Political Communication and Policy Thinking within the Department of Political Science was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with donations made by Ann (attended 1969) and Darrell (B.A. Arts & Sci. 1966) Dreher of Powell, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income is to be used to support the activities and salary of the person who will be the holder of the Ann and Darrell Dreher Chair in Political Communication and Policy Thinking.

The donors have agreed that the interest from this fund after it has reached \$750,000 in gifts may be used for activities relating to this topic of study. In addition, the Dreheres reserve the right to make additional contributions after the gifts have totaled \$1,500,000 to further augment activities in this area.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with Ann and Darrell Dreher or after their lifetime with their heirs and the appropriate dean and department chairperson in order to carry out the desire of the donors.

\$298,037.13

**The Stefanie Spielman Fund for Breast Cancer Research**

The Stefanie Spielman Fund for Breast Cancer Research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the customers and employees of Big Bear Stores, Columbus, Ohio, in honor of Stefanie Spielman.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

**ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)**

**The Stefanie Spielman Fund for Breast Cancer Research (contd)**

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support breast cancer research with preference given to breast cancer genetics research at the Comprehensive Cancer Center - The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute at The Ohio State University as approved by the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President for Health Sciences. Any unused income shall be returned to the principal of this fund.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Director of The Arthur G. James Cancer Hospital and Richard J. Solove Research Institute, the Director of the Comprehensive Cancer Center, and the Vice President for Health Sciences in order to carry out the desire of the donors.

\$123,907.54

**The Eldon J. Tobias Research Fund in Ophthalmology**

The Eldon J. Tobias Research Fund in Ophthalmology was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the estate of Eldon J. Tobias of Ottawa, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support research in the Department of Ophthalmology on the surgery, treatment, and care of the human eye, both basic and clinical research, as recommended by the Chairperson of the Department of Ophthalmology in consultation with the Dean of the College of Medicine and Public Health. The income may support, but is not limited to, scientific supplies, equipment, salaries for research personnel and activities required for quality medical research.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Chairperson of the Department of Ophthalmology and the Dean of the College of Medicine and Public Health in order to carry out the desire of the donor.

\$50,000.00

**Dirk Zeiters Innovation Fund Endowment**

The Dirk Zeiters Innovation Fund Endowment was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from Dirk E. Zeiters (B.S.Bus.Adm. '63; M.B.A. '66) of Dunwoody, Georgia.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (contd)**

**ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)**

**Dirk Zeiters Innovation Fund Endowment (contd)**

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used by the dean of The Max M. Fisher College of Business to support activities of the faculty, students and staff in accordance with the strategic plans of the college.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the person or unit with spending authority and/or appropriate University official in order to carry out the desire of the donor.

\$36,093.76

**The Barry M. Friedman Student Travel Award**

The Barry M. Friedman Student Travel Award was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the family, friends, patients, and colleagues of Barry M. Friedman, M.D. (M.D. '72), Assistant Professor of Internal Medicine, College of Medicine and Public Health.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide one or more awards to third and fourth-year medical students in the College of Medicine and Public Health to attend conferences and other professional meetings relating to General Internal Medicine or Geriatrics. The award may cover travel, registration, and other related expenses. The selection of the recipient(s) shall be made at the recommendation of the Dean of the College of Medicine and Public Health in consultation with the Chairperson of the Department of Internal Medicine and the Director of the Division of General Internal Medicine, or in consultation with an ad hoc selection committee whose members are determined by the aforementioned Chairperson and Director.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board in consultation with the Dean of the College of Medicine and Public Health in order to carry out the desire of the donors.

\$28,201.53

**The Buschman Baseball Scholarship Fund**

The Buschman Baseball Scholarship Fund was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from William J. and Gwendolyn W. Buschman.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

**REPORT ON UNIVERSITY DEVELOPMENT (contd)**

**THE OHIO STATE UNIVERSITY FOUNDATION (cont)**

**ESTABLISHMENT OF NAMED ENDOWED FUNDS (contd)**

**The Buschman Baseball Scholarship Fund (contd)**

The annual income shall be used to provide scholarship costs of student athletes who are members of the baseball team pursuing undergraduate degrees at The Ohio State University. Recipients shall be selected by the Director of Athletics in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$25,000.00

**The Majidzadeh Family Scholarship Fund**

The Majidzadeh Family Scholarship Fund was established March 5, 1999, in accordance with the guidelines approved by the Board of Directors of The Ohio State University Foundation, with gifts from the Majidzadeh family of Columbus, Ohio.

All gifts are to be invested by the Foundation, under the rules and regulations adopted by the Foundation's Board of Directors, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to supplement student-athlete grant-in-aid scholarship costs of a female student athlete at The Ohio State University. Preference will be first given to a female athlete majoring in civil engineering. If no candidates exist, second preference will be given to a female athlete majoring in engineering. Scholarship recipients will be selected in consultation with the University Committee on Student Financial Aid.

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Foundation Board as recommended by the Director of Athletics in order to carry out the desire of the donors.

\$25,000.00

\*\*\*

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS**

Resolution No. 99-99

**RENOVATION OF MEDICAL PARKING GARAGES (H & J)  
BAKER HALL COMMONS RENOVATION  
STARLING-LOVING HALL – RELOCATION OF CANCER CYTOGENETIC LAB  
FOOD SCIENCE AND TECHNOLOGY BUILDING**

Synopsis: Authorization to employ architect/engineering firms and request construction bids for the Renovation of Medical Parking Garages (H & J), Baker Hall Commons Renovation, and Starling-Loving Hall – Relocation of Cancer Cytogenetic Lab projects and accept the report of award of contracts and establishment of contingency funds for the Food Science and Technology project is requested.



**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS (contd)**

WHEREAS Transportation and Parking desires to renovate the north and south medical parking garages (garages H and J); and

WHEREAS the total estimated project cost is \$8,522,800 and the total estimated construction cost is \$7,150,000, with funding provided by Transportation and Parking; and

WHEREAS Housing, Food Services, and Events Centers desires to renovate the kitchen, food service, and dining areas in Baker Hall Commons; and

WHEREAS the total estimated project cost is \$500,000 and the total estimated construction cost is \$310,750, with funding provided by University bonds with debt service paid by Housing, Food Services, and Events Centers;

WHEREAS the College of Medicine desires to renovate existing space and construct a new mezzanine in Starling-Loving Hall to relocate the cancer cytogenetics laboratory; and

WHEREAS the total estimated project cost is \$414,792 and the total estimated construction cost is \$329,200, with funding provided by the James Cancer Hospital and Solove Research Institute; and

WHEREAS a resolution adopted by the Board of Trustees on November 1, 1996 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following project:

(\* Recommended alternates included in these amounts)

Food Science and Technology Building

This project constructs a facility to house the Food Science and Technology program including classrooms, offices, research laboratories, computing facilities, and pilot plant space for the department and renovates the existing third floor of Howlett Hall. The total project cost is \$18,299,000; funding is provided by House Bill 904 (\$1,100,000), House Bill 748 (\$10,999,000), and gifts to the Food Science and Technology department (\$6,200,000). The estimated completion date is September 2000. The contracts awarded are as follows:

Design:	Burgess & Niple, Columbus, Ohio
General Contract:	P. J. Dick, Columbus, Ohio
Amount:	\$8,878,000 +
Estimate:	\$8,573,025
Combined Plumbing/ HVAC Contract:	General Temperature Control, Canal Winchester, Ohio
Amount:	\$3,250,000 +
Estimate:	\$2,644,590
Electric Contract:	Jess Howard Electric, Blacklick, Ohio
Amount:	\$1,355,077
Estimate:	\$1,710,000
Total All Contracts:	\$13,483,077
Contingency Allowance:	\$815,815
Moveable Equipment	\$2,500,000
Total Project Cost:	\$18,299,000

+ The General, Plumbing, and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

**EMPLOYMENT OF ARCHITECTS/ENGINEERS,  
REQUEST FOR CONSTRUCTION BIDS, AND  
REPORT OF AWARD OF CONTRACTS (contd)**

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to select qualified architectural/engineering firms as necessary for the Renovation of Medical Parking Garages (H & J), Baker Hall Commons Renovation, and Starling-Loving Hall – Relocation of Cancer Cytogenetic Lab, projects and that the fees for these services be negotiated between the firm selected and the University; and

BE IT FURTHER RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids for the Renovation of Medical Parking Garages (H & J), Baker Hall Commons Renovation, and Starling-Loving Hall – Relocation of Cancer Cytogenetic Lab projects in accordance with established University and State of Ohio procedures, and if satisfactory bids are received, to issue contracts with all actions to be reported to this Board at the appropriate time; and

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by the Board, the report of award of contracts and establishment of contingency funds for the Food Science and Technology Building project is hereby accepted.

(See Appendix XXXVI for maps, page 703.)

\*\*\*

**EASEMENT**

Resolution No. 99-100

COMMON DRIVEWAY ACCESS  
DUDLEY KIRCHER  
610 CLIFTON ROAD, XENIA, OHIO

Synopsis: Authorization to grant an easements at Clifton Road, Xenia, Ohio, is proposed.

WHEREAS the property of Dudley Kircher at 610 Clifton Road in Xenia, Ohio, is landlocked, and Mr. Kircher has requested a 25-year easement consisting of a strip of land ten feet in width and approximately 768 feet in length for access to a driveway located at 4-H Camp Clifton, 2256 Clifton Road, Xenia, Ohio; and

WHEREAS this easement will be of mutual benefit to the parties in that Mr. Kircher provides access to his property for educational purposes; and

WHEREAS the appropriate University offices have recommended the approval of this easement:

NOW THEREFORE

BE IT RESOLVED, That the Vice President for Business and Administration be authorized to request the Deputy Director of Public Works of the Department of Administrative Services, pursuant to his statutory duties, to act for and on behalf of the University in developing the necessary legal instruments to provide for this easement.

(See Appendix XXXVII for map, page 707.)

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Judge Duncan, and Ms. Longaberger.

President Kirwan:

I would like to ask for a separate vote on the awarding of Honorary Degrees and I would like to ask for the media's cooperation in keeping the names of the recipients quiet until the University has had the opportunity to contact these individuals.

### **HONORARY DEGREES**

Resolution No. 99-101

Synopsis: The awarding of honorary degrees is recommended for approval.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Lawrence J. DeLucas  
Suzanne Mubarak  
Vincent C. Siew

Doctor of Science  
Doctor of Humanitarian Service  
Doctor of Public Service

and

WHEREAS pursuant to paragraph (C) of rule 3335-3-03 of the Administrative Code, the President, after consultation with the Steering Committee of the University Senate, recommended to the Board of Trustees awarding of a honorary degrees as listed below:

David Longaberger  
John G. McCoy  
John Welch

Doctor of Business Administration  
Doctor of Business Administration  
Doctor of Science and Engineering

NOW THEREFORE

BE IT RESOLVED, That the above honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

Upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Judge Duncan, and an abstention by Ms. Longaberger.

--0--

### **DISCUSSION ON THE AUTHORIZATION TO PROCEED WITH NEGOTIATIONS TO PURCHASE PARK MEDICAL CENTER**

President Kirwan:

I'd like to call on Dr. Tzagournis to provide information on an additional resolution proposed for the Board's approval today -- the Authorization to Proceed with Negotiations to Purchase Park Medical Center.

Dr. Manuel Tzagournis:

Chairman Celeste, President Kirwan, and ladies and gentlemen, thank you for this opportunity. On behalf of The Ohio State University Medical Center, I would like to recommend the authorization to purchase properties from Quorum Health Group, upon completion of all due diligence and finalization of a purchase agreement.

**DISCUSSION ON THE AUTHORIZATION TO PROCEED  
WITH NEGOTIATIONS TO PURCHASE PARK MEDICAL CENTER (contd)**

Dr. Tzagournis: (contd)

I want to assure the Board that this issue has been given careful and complete attention. We have had excellent consultants, including the McDermott, Will and Emery consulting and law firm in Chicago, the Arthur Andersen group, EPA consultants, and good appraisal consultants. But I also want to add that we've had excellent consultation from our own vice presidents' staff, the Hospitals' staff, and members of the University Hospitals Board, as well as this Board.

This hospital we envision as being one with a cutting-edge specialty service to enhance our program in musculo-skeletal disease, especially orthopedics. At the same time, this community hospital will also be an excellent teaching facility to actually practice, learn, and train in family medicine. Finally, there will be a community component there that will continue to serve that area and we have received a great deal of support from that community to do just that.

The advantages to us is that our patients will have another point of access to our health system. But most importantly, it gives us the capacity and opportunity to add academic programs that would be enhanced tremendously by the additional space and the additional opportunities that are available at that institution. Importantly, it helps us to fulfill our mission of teaching because of the good training and the teaching that can go on at a community hospital, as well as that mission of health care delivery to our citizens in this community. For that reason, I would like very much to have your support.

I would like to ask Reed Fraley, who has been working very closely with all of us, to give you some additional information. Grayce Sills will briefly tell you about the deliberations of our Hospitals Board and then, with your permission, Mr. President, I would like to ask you if you have any thoughts, since you've been very intimately involved in this, in our meetings, and at our Hospitals Board conferences, as well. Reed --

Mr. Reed Fraley:

We appreciate your time this morning. I would like to make some comments that are hopefully succinct but descriptive of where we have been for the past couple of months. We have been through our discussions also at a parallel time for significant due diligence of the organization and of its physical assets. We believe at this point in time, that we have a good understanding of the profile of both of those areas.

This probably need not be said, but an agreement of this type, a purchase of this type, is a very complex issue because we are buying property, plant, and equipment that have been used. We are buying property, plant, and equipment that we will be needing to expand and use for some of the programmatic issues that Dr. Tzagournis has referenced. We do believe that at this time we understand those. At the same time, we are in continued negotiations with the current owner, Quorum. We believe that both parties are of like minds to resolve this arrangement as quickly as possible.

As I said, a negotiation or transaction of this type is very complex and, while both parties are highly motivated, we are also continuing to have negotiations on various aspects of the issue. We think at this time we are prepared to conclude our portion, but we also know that Quorum has certain issues that are still within their realm of responsibility, and they have committed to resolving those, but they have to resolve them in the next few weeks.

**DISCUSSION ON THE AUTHORIZATION TO PROCEED  
WITH NEGOTIATIONS TO PURCHASE PARK MEDICAL CENTER (contd)**

Mr. Fraley: (contd)

As I indicated with regard to the purchase itself, we will be buying property, plant, and equipment. That's important, because what is in that property, plant, and equipment are operating rooms, a skilled nursing facility, and MRI and CAT scanners, among other things. Items which are minimally used at Park, but for which at Ohio State University Hospitals our demand exceeds our capacity at this very moment. Throughout our due diligence, we have also found that the staff there is very caring and loyal, and we are looking to offer job opportunities to all the individuals who are there at this point in time.

In the context of as we get ready to move -- should we receive from you permission and authorization to do so -- we would see ourselves bringing portions of our culture to that facility, and we would see them bringing a portion of their culture to us. We believe the result would be a hybrid of the cultures, that in fact would let this become the community/teaching hospital in Central Ohio.

Dr. Grayce Sills:

I would like to assure you that the Hospitals Board has met at least three times, spent considerable time in asking ourselves the question and answering it, "Does this meet the University's mission, does it meet our mission?" And we are satisfied that it meets our mission to educate health care professionals for Ohio and the nation, but for our local community. And that we will not only fulfill that mission, but we will be enhanced in our ability to fulfill that mission if we are able to do this. We believe that the leadership that Dr. Tzagournis, Reed, and Dean Healy have brought to this has brought us the sense that the academic mission can be clearly fulfilled by this deal and this arrangement.

Then we next have to satisfy ourselves about our fiduciary responsibilities. Is this good use of our resources? Will the investment yield the kind of results we hope? We are satisfied that if we are able to complete the deal, as it is envisioned at this point, it will satisfy our fiduciary responsibilities and therefore we recommend it to you for your consideration.

Dr. Tzagournis:

Mr. President, are you willing to say a few words?

President Kirwan:

Yes, absolutely. I have had the opportunity to attend all of the Hospitals Board meetings on this matter, as well as engage in a lot of conversations with Dr. Tzagournis, Mr. Fraley, Dean Healy, and others as well. I have been enormously impressed by the level of scrutiny that this matter has received by all parties. I am very impressed by the level of discussion, the intensity of the discussion at the Hospitals Board meeting on this matter, the questions that were raised, the answers that were sought, and the level of thought that went into coming to a conclusion. I support the recommendation.

I think this represents a wonderful opportunity for the University to build a new program of excellence, as well as to expand the service that we give to the community, which is, of course, a fundamental part of our mission. So I am very hopeful that Quorum can remove the remaining impediments to the conclusion

**DISCUSSION ON THE AUTHORIZATION TO PROCEED  
WITH NEGOTIATIONS TO PURCHASE PARK MEDICAL CENTER (contd)**

President Kirwan: (contd)

of this proposal and, if that happens, then I would enthusiastically recommend the purchase to the Board.

Mr. Celeste:

Thank you very much. George, as a member of the Board of Trustees who serves on the Hospital Boards, do you want to comment?

Mr. Skestos:

I have been involved, like Dr. Kirwan, in the three major discussions that we have had at the Hospitals' level, as well as some other discussions along the way. I am impressed also with the research that has taken place and the due diligence that has been involved.

I, like Dr. Kirwan, would recommend approval of this resolution, subject, obviously, to an, as yet, undetermined price, and to working out satisfactorily certain unresolved issues. If they are resolved, then I would recommend going forward. I, too, feel that this would be an important step for our Hospitals in furthering our academic teaching, and would be good for our relationship with the community. So subject to those items I just mentioned, I would recommend approval.

Mr. Celeste:

Judge Duncan?

Judge Duncan:

Mr. Chairman, I would also like to endorse the resolution. My family and I, for a number of years, lived in the hospital neighborhood. I mention that only to make the point that to many of us who have had that experience, this hospital is special. To think of the probability that this University's Medical Center could be a part of that -- to increase the quality of care, research, and teaching, which will have the general benefit for the east side neighborhood specifically, and the entire community generally, seems to me to be one of the most positive things that I have encountered in my association with the University. So I am delighted about where we are, and hope that we can get all of the loose ends tied down and get this done.

Mr. Celeste:

Thank you very much. Zuheir, as the other Board of Trustee member on the Hospitals Board, did you have anything that you want to mention?

Mr. Sofia:

I would not want to repeat what my colleagues have said, because I agree with them. I do have a couple of questions, though, I would like to ask. I do want to say that the leadership of Dr. Sills has been immense; she is chair of the University Hospitals Board. I also want to emphasize the dedicated work that has been done by Reed, Manny, and many others. They have spent an enormous amount of hours and have become excellent deal makers.

**DISCUSSION ON THE AUTHORIZATION TO PROCEED  
WITH NEGOTIATIONS TO PURCHASE PARK MEDICAL CENTER (contd)**

Mr. Sofia: (contd)

Do we have specific plans for the financial discipline to run a hospital that has had some challenges, staffing requirements, training, culture issues, etc., and a timetable? What individuals are going to be responsible for execution of those?

Mr. Fraley:

We have developed financial plans, which we will continue to refine and present to the Hospitals Board for review as part of the whole final approval process. With regard to staffing, we will need to hire additional leadership. The current leadership at Park -- whose name we will change -- are from Quorum and those people will move when Quorum ceases to be the owner. At that point in time, we will make a mixture of new staff, plus staff from this organization that will move to the leadership positions in the context of bringing both their culture and our culture together. At the same time, we will, with your permission and the Hospitals Board's permission, then backfill and fill in those positions that would move from University Hospitals. The exact identification of those individuals in no case has been done. We certainly need to wait for the appropriate approvals and the completion of the negotiations.

Dr. Sills:

The other piece of your question, I think, Mr. Sofia, had to do with quality, and the Hospitals Board has been very clear about that. That the same quality standards that we expect with regard to practice, with regard to credentialing, with regard to information systems, with regard to fiscal reporting, and so on, will carry on as a part of our culture to that culture. We can be reasonably sure of the same level of quality in all of those aspects of the business.

Mr. Fraley:

I was hoping that either Dr. Tzagournis or Professor Sills would mention this, but the plan currently is that, in terms of continuity and consistency, Dr. Hagop Mekhjian, medical director at University Hospitals, would be the medical director. There would be a person there who would be the lead person reporting to him to ensure these medical quality and credentialing issues. I would be appointed as the CEO, with a person also assigned there with full-time responsibility for the daily operations, with the intent of making sure that the administrative rulings and decisions are of a consistent nature.

Mr. Celeste:

Any other comments or questions from the Board?

Mr. Patterson:

Ted, excuse me, one clarification. Our adoption of this resolution will approve our purchase, the manner in which it is done, of Park Hospital. However, there are certain things that they need to do to provide assurances to us by certain time frames. So it is incumbent upon Quorum, if that's the one, to provide those assurances or agreements in order to complete the transaction?

Dr. Tzagournis:

That's correct.

**AUTHORIZATION TO PROCEED WITH NEGOTIATIONS  
TO PURCHASE PARK MEDICAL CENTER**

Resolution No. 99-102

Synopsis: Authorization to purchase certain properties from Quorum Health Group and QHG of Ohio as set forth in the body of this resolution is proposed.

WHEREAS the University Hospitals Board has adopted a strategy for fulfilling the University's mission as an academic medical center by the provision of additional sites for the education of medical students, residents and other health care professionals in local health care environments, and additional sites for the delivery of medical services; and

WHEREAS the University Hospitals Board has determined that the purchase of Park Medical Center would increase its capacity for providing patient care, provide a unique community teaching facility, and support the University's commitment to diversity and expanding outreach and engagement activities; and

WHEREAS the Board of Trustees deems that, at an appropriate price and with the resolution of related issues, the use of funds for acquiring Park Medical Center for the special use of the University's health care and medical teaching programs to be in the best interest of The Ohio State University;

NOW THEREFORE

BE IT RESOLVED, That the President, Vice President for Health Sciences and Vice President for Business and Administration be authorized to purchase, on such terms and conditions determined by them to be in the best interest of the University, and to pay Quorum Health Group a purchase price to be finally negotiated upon the completion of all due diligence for its interest in Park Medical Center in exchange for title free and clear to all real property and specified personal property, pursuant to a purchase agreement yet to be finalized, and contingent upon receipt of the approvals specified below; and

BE IT FURTHER RESOLVED, The President, Vice President for Business and Administration, and/or Vice President for Health Sciences be and hereby are authorized to execute any and all documents including but not limited to the purchase agreement and contract assumption agreements, as are requisite in their judgment, in the circumstances; and

BE IT FURTHER RESOLVED, That title to said property shall be taken in the name of the State of Ohio for the use of The Ohio State University subject to approval by the Board of Regents and by the Controlling Board for any expenditure for real property involved in this transaction; and

BE IT FURTHER RESOLVED, That it is the plan of the University Medical Center that this acquisition be financed on a long-term tax-exempt basis.

Upon motion of Mr. Skestos, seconded by Mr. Slane, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote, cast by Messrs. Celeste, Colley, Skestos, Patterson, Sofia, and Slane, and Judge Duncan, and Ms. Longaberger.

--0--

**STUDENT RECOGNITION AWARD**

Ms. Lowe:

Today's award winner was described by her nominator as "a rare find in the student body." Indeed, Carolina Nahuz has been an asset to Ohio State in many ways. A Brazilian, Carolina brings a host of talents to this University and community.



### STUDENT RECOGNITION AWARD (contd)

Ms. Lowe: (contd)

As a student, her nominators say, "she exhibits tremendous intellectual curiosity and drive."

She is a senior majoring in Industrial and Systems Engineering, and is quite accomplished in her academic achievements. This includes being an honors student, receiving University College's Summa Award, and twice receiving the Minority Engineering Eminent Scholar award.

However, for Carolina, learning extends beyond the walls of the classrooms. She has held two different co-ops at Delphi Chassis Systems, working both in international operations and manufacturing and systems engineering. And she has continued her learning at home in Brazil, with an internship at Mettler-Toledo operations there.

It is probably not surprising to any of us that this recognition award winner is busy in other aspects of University life. She has been a member for the last four years of the OSU Varsity Tennis Team; has served as the team's representative to the Student Athlete Advisory Board; has twice won the Big Ten Academic All-Conference Award; and four times has received the OSU Scholar/Athlete Award. That's every year that she's been a student here. In 1997, she was selected to present a motivational speech for the National College Round Table on Women's Health Issues.

I know that the College of Engineering is proud to call her one of their own, and her chair says she's even looking forward to working with Carolina as an alumna.

I would like to invite Dr. Kirwan and Dean Ashley to join me in congratulating Carolina.

Ms. Carolina Nahuz:

Thank you very much. I am very honored with this award. I was very surprised, it was very unexpected to me. I think because of the fact that I come from a different culture, I don't expect any recognition or any pats on my back congratulating me for what I've done. I don't experience that in Brazil. Usually you don't get the recognition that you get here. It's very fulfilling to receive this and to see that people really care and appreciate what I do, and the efforts that I put into trying to make things better around me and in the community.

I first came to Ohio State in 1994 to join the tennis team, besides studying. At that point, tennis was a very individual sport to me. One of the things that I learned the most here was to play as a team. That carried on to class and to my personal life. That is only one of the things that really made an impact on the person I became here at Ohio State.

I have repeated this to many people, that this is an amazing institution and, if I could choose again, I would do Ohio State all over again. It's really, really been four and a half very amazing years of my life. They have shaped me into an individual where I can look at myself in the mirror and say that I am very proud. I look forward to my opportunities to contribute back to the University. I wish that I could delay my graduation a couple of years, because just now I got involved in many organizations at the University to start giving a little bit back of the amazing things that I have received here.

### **STUDENT RECOGNITION AWARD (contd)**

Ms. Nahuz: (contd)

Unfortunately, I have to go on, because I have specific goals in my life. Starting in August, I am going to start working for General Electric, the plastics business, and I am going to be in a two-year training program rotating between the U.S., Europe, and the Pacific. Hopefully, in two or three years, I am going to be returning back to my country and contribute to that community. There is a lot that I have learned here at Ohio State and in the United States that I want to bring back to my country and make my country better.

I do look forward to the day, and I know that the right time will come, that I can contribute much more to this University. I would just like to, again, thank everybody that has been involved in choosing me. I am truly honored for this. Thank you.

Mr. Celeste:

Carolina, thanks so much. We're so proud of you.

--0--

### **STUDENT GOVERNMENT REPORTS**

Ms. Kathleen Carberry:

Good morning. First of all, I want to thank the Board members for the opportunity to participate in the Leadership Retreat yesterday. I thought it was very productive and I am very excited about the future direction of the University, and I appreciated the chance to share my thoughts.

I'll start with the Council of Graduate Students' report. The Council of Graduate Students has continued its work on graduate student housing recently through participating in the process for the Gateway project. Ron Meyers, the graduate professional student representative for Campus Partners, has been working with Campus Partners and University officials. Ron and I attended and spoke with all three developer teams at their public presentations this past week, and we will also be involved in a day-long panel discussion that will happen in about two weeks. We are excited to see the Gateway project now coming together, and we appreciate the opportunity to be so centrally involved in this process.

The Edward F. Hayes Graduate Research Forum finalists have been chosen to present their research at the event on April 10, 1999. CGS vice-president Manisha Vijayaraghavan has done a tremendous job with this year's forum, and I would like to recognize her efforts.

At today's CGS meeting, we will be voting on our legislative platform for the year and voting to officially create and launch the Professional Development Fund, among other business. The CGS Professional Development Fund will provide the opportunity for graduate students to apply for up to \$300 in support for travel to disciplinary conferences to present research. Thank you to all the offices that have pledged support for this project: the Office of Research, the Office of Faculty and TA Development, and the Graduate School.

Next, we'll go the Interprofessional Council Report. IPC is sponsoring two professional student organizations so they can attend regional conferences. They provided funds for the Black Student Law Association to represent The Ohio State University at its Midwest Regional Conference and are co-sponsoring the Student

## **STUDENT GOVERNMENT REPORTS (contd)**

Ms. Carberry: (contd)

National Medical Association for students to attend a regional conference in Miami, Florida.

The Interprofessional Council I-QUE Survey has been sent to the printers. This survey will be administered during April, and we are looking forward to completing the next stage of this ongoing project. IPC would like to thank Provost Ed Ray and the Office of Academic Affairs, as well as Vice President Williams and the Office of Student Affairs, for helping to fund this project. IPC would also like to thank each of the professional colleges which contributed to this project, as did Vice President Tzagournis through the Office of Health Sciences.

Congratulations to the winner of the IPC Professor of the Year Award, Dr. Nick Fogt. Dr. Fogt was selected from a number of professors who were nominated by former students who wrote essays describing their favorite professors. The following is an excerpt from Dr. Fogt's nomination:

"...Perhaps most impressive to me about Dr. Fogt is his ability to be a professional yet approachable clinician. Although he has a dual degree (O.D. and Ph.D.), he is one of the most humble people I know. I can talk to him as a friend yet hold him in the highest respect. His willingness to donate his personal time and skills has made me realize that as health care providers we have a responsibility to provide the best personalized service we can, regardless of the patient's ability to pay."

IPC applauds Dr. Fogt for his continued excellence in teaching at The Ohio State University.

Last, but not least, the Undergraduate Student Government report. The Undergraduate Student Government has been working on a number of projects including the installation of the emergency "blue lights" in the off-campus area, faculty-student interaction, the creation of a four-year contract for students, and a Block Watch effort for the off-campus area. At 1:00 p.m. on Saturday, there will be an unveiling of the blue safety lights at the Evans Scholars fraternity house. We want to thank University officials for all of their support with this project.

Chris Pan, a senior in Lincoln Tower, has been heading up a student-faculty interaction project. There was a meeting this past week with students and faculty presenting ideas such as adding meal plans for students on their Buck ID's in order for students to take faculty members out to lunch with them.

Another project that sophomore Amanda Graf has been working on concerns the creation of a four-year contract between students and the University. This would allow the student to lay out his or her four-year plan so that he or she could take the required classes and graduate on time. Also, sophomore Jessica Weeks is beginning to look at the possibility of creating block watches in the immediate off-campus area. They are excited about the possibility of working with CGS on this project.

We are also very excited about the selection process for the student trustee. Now that the five names have been forwarded on to Governor Taft, we are anticipating his selection.

That concludes the Student Government reports.

## **STUDENT GOVERNMENT REPORTS (contd)**

Mr. Celeste:

Thank you very much. Are there any questions?

--0--

## **ANNUAL FINANCIAL BENCHMARK REPORT**

Mr. William J. Shkurti: [overhead presentation]

The Annual Financial Benchmark Report is in front of you in the scarlet and gray cover which is similar to the slide on the screen. What this is, is the first of two reports we do annually in preparation for the annual budget process to set a strategic context. Today, I'll be talking about revenues and expenditures and next month, Ed Ray and Larry Lewellen will do a comparison on compensation and how it relates to faculty, staff, and students that are a key part of the institution, as well.

Before I get started, I want to recognize Eric Kunz, Assistant Vice President for Resource Planning and Institutional Analysis, who not only turns charts, but also is responsible for the entity that produced this data. Of course, the vice presidents and the assistant vice presidents never really do the work, there is actually a lower-paid person that does that. Henry Zheng, if you'd stand up so we could recognize your work as well. It's people like Henry that really keep this University running, and I want to express my appreciation for that.

I want to start out with just a couple of definitions, but not go into detail on this. One is that comparing universities financially is very difficult, even though we all subscribe to uniform accounting standards. We try to make this data as comparable as possible. So in this case, we've excluded auxiliaries like the Hospitals, because not all of the institutions that we're comparing with have hospitals, and that distorts the data. That does not mean our Hospitals is not important, however. But we do have to make this comparable.

In addition, we're using the nine benchmark institutions we've talked about before to make our comparisons. Those are campuses that are highly ranked academically and comparable to OSU in their mission, size, and configuration. Those are indicated on the map above, that also includes that institution north of us that is extremely well-financed, as you will see. The other data issues that we use -- and they are listed on the slide -- are the best data available but, again, I need to stress that even though everybody works in good faith with this, there are a lot of issues in comparability, and where those make a difference, I'll mention that.

Let me turn to the first chart, which compares our revenue per student FTE with the benchmark institutions and you will see a familiar story, which is what we've talked about in previous years. Ohio State ranks 19 percent below the benchmark average, or mean, in the current funds revenue that we have. So we start out on every dollar with about 19 percent less.

However, when you look at the distribution of the institutions on this chart -- and you'll see that Michigan leads the pack with \$39,000 per student -- there is quite a difference. You almost see the upper class on the left-hand side of the chart and the working class, which includes us, on the right-hand side. Obviously, there is a big gap there. For example, between us and the University of Michigan -- if my math is right -- we have about \$15,000-\$16,000 per student less that we start out with and multiply that over 40,000 or 50,000 students and that is a lot of money.

**ANNUAL FINANCIAL BENCHMARK REPORT (contd)**

Mr. Shkurti: (contd)

On the other hand, there are some good institutions that are funded at about the same level as we are: Illinois, Arizona, Penn State, and so forth. So although I think we have some handicaps financially, we also have some resources. Although we should continue to be aggressive, we shouldn't sell ourselves short in this very competitive battle.

Now, normally, in previous years, this is where we stop. We have a new chart this year that shows some good news, and this is the first time we've noticed this. In FY 1997, the latest year for which we have comparable data, Ohio State had the third largest dollar improvement in its current funds revenue per student FTE and the largest percentage improvement among all the benchmark institutions.

Now if you were to project this forward -- we talked about the tiereny of demographers yesterday and straight line projections -- if, in fact, we had a year like 1997 nine years in a row, we would actually end up being funded at about the average of all the benchmark institutions. That would be very consistent with President Kirwan's goal of being in the top ten by the end of the decade.

Now, one year does not a trend make, and so we cannot take anything for granted. Fortunately, these are good times; where we have fallen behind is in bad times, but at least it's encouraging. I know some of the Board members were here in 1995 when we reoriented our financing strategy and I think it shows we're doing some things right. When the data comes in for 1998 and 1999 -- although we had the blip, remember, with the 0.5 percent cut from the state last year as a result of the K-12 funding issue -- I suspect we will have very good years in 1998 and 1999.

Mr. President, I am as encouraged as you are by what the Governor has proposed -- and although it wasn't everything we asked for and everything we need -- it is an important step forward. If the economy stays strong and we can build on what the Governor has proposed, we can hopefully keep this positive trend line going. I think it shows we are making the right decision when we decided to diversify our revenue, and it is starting to pay dividends.

The next chart shows our comparison based on the different categories of revenues. It shows that the smallest difference is in tuition and fees, and that 2.8 percent negative difference is about \$178. I need to stress, because we'll be making some fee comparisons later, that this includes graduate and professional fees. Our graduate and professional fees, both in-state and out-of-state, are relatively high compared to benchmark institutions. That helps us on the income side but it is a burden on those students.

Our state appropriations, as you know, are on average about 8 percent less than the benchmark institutions. And as we've talked about previously, our grants and contracts are a lot less than those benchmark institutions. You'll see there's some good news in terms of what we're doing in that area, but we have a lot of catch-up to do.

The next chart shows how things have changed from 1991 to 1997 in constant dollars. The interesting thing is that it shows our tuition and fees have increased on an average 5 percent a year in inflation-adjusted terms and our grants and contracts have increased by almost a similar amount of 4.7 percent. All other income, which includes a lot of our fund-raising efforts, have also increased at a similar amount.

**ANNUAL FINANCIAL BENCHMARK REPORT (contd)**

Mr. Shkurti: (contd)

In other words, our students are doing their part by paying a little more to go here, our faculty is doing their part by bringing in more external funding, and our staff is doing their part by finding other financial sources. So that leaves then the little sliver there in state support, which is a negative sliver. This shows that our state support over the six-year period has not kept pace with inflation. Now, in fairness to the state, a lot of this was the hole that was dug in 1991, 1992, and 1993, where we absorbed some very large cuts, and things have been better since then.

I think I would also say -- even though that's a relatively small percentage -- that is a lot of money. Our state support to the general fund alone is about \$300 million a year. So I want to be clear that we are appreciative of that state support, but I think the message to our state policy leaders is, "Look at how well we've done, even though we are not funded as well as those other institutions in other states. Think how much more we can do with just a little more support." Hopefully, we'll have an opportunity to see that realized in the budget process.

Now, the next set of charts looks at our resident undergraduate tuition. There you see a different pattern than we see for graduate and professional students. If you look at just other state institutions -- remember we're the most comprehensive institution in Ohio and we're the most highly ranked academically, although there are other fine institutions in this state -- our in-state undergraduate tuition and fees are 7.1 percent below the state average. We're ninth out of the thirteen.

That is kind of interesting, because that's where we were in 1991; so we're basically where we were eight years ago. Interestingly enough, then we were 8.4 percent below and now we're 7.1 percent below. So that means if present trends continue, sometime in the next millennium we might end up being at the state average for tuition. This is a wonderful bargain for our students, but what it does is handicap us in our ability to provide some of the services we know our students need.

Now, if you take a look at how we compare with the benchmark institutions, you have a similar picture. We are 7 percent below the average for those institutions. Many of those also receive more in the way of state support which, again, is why we have the funding difference I talked about. Those deal with the revenues.

If we take a look now at how we spend our money, obviously, if we have less revenues coming in, we have less to spend. We do not deficit spend, and you'll see now it's an interesting pattern. We do extremely well compared to the benchmark institutions in public service, those line items that the state specifically funds -- in cooperative extension and in agricultural support, and some of the health line items. The State of Ohio is very generous in those. I think we need to build on that.

We also are above average in our instructional expenditures per student FTE, and I think that shows we have our priorities in the right place. It also is a reflection of the way we account for things, because this is a three-year average from 1995-1997. Those of you that were here in 1995 know we had a buy-out of faculty, an early retirement buy-out that year, and the way we account for stuff, that shows up all in that year. So that tends to distort this a little bit. But I think it does show that, given the limited funds we have, we're putting our money in the right place.

If we're below average in our funding -- and we're doing above average in public support and instruction -- it shows up in other kinds of support services. You can see it's pretty consistent. Starting with institutional support, which is kind of the

## **ANNUAL FINANCIAL BENCHMARK REPORT (contd)**

Mr. Shkurti: (contd)

general bureaucracy, but through the student services, scholarships and fellowships, physical plant, academic support and research, we consistently rank below these institutions. I have to point out that our physical plant people do a wonderful job, when you think they get \$0.33 less on the dollar than their counterparts in other institutions to do that. We owe them all a debt of gratitude. Again, that's an issue throughout the support structure of the University.

The next chart, chart #9, shows these in more global terms and how these proportions have changed over the last five years. Again, it's a case of good news. For example, our expenditures for instruction which were 1.9 percent above the average in 1992, are now 12 percent above the average. Again, although part of that is early retirement, I think part of that is real. On the non-instructional side, our gap has closed a little bit. We were 36 percent below the average five years ago, and now we're 33 percent below the average. So if those trends can continue, we can slowly catch up.

The next chart I put specifically in here for Mr. Brennan, because he always asks this question, so we will dedicate it to him in absentia. I think he likes us to take a look at what our expenditures on employee compensation are as a share of the general funds budget. His concern is that we not end up like the public schools where we spend 90 percent of our money on salaries, which is wonderful for that part of it, but we strangle the other parts of the institution.

As you can see, in 1991 -- and although our compensation has risen some since then -- we were at 70 percent of the budget; we've dropped now to about 64.5 percent. That's for a lot of reasons. One of them is that this University has done an excellent job of controlling its benefit costs and offering high quality benefits without an increase in prices. The Provost and I have talked about this and we're concerned we've done such a good job on meeting other parts of the budget, that we need to make sure we stay competitive in salaries. We'll have more of a discussion on that a month from now.

So if you take a look at this all together, in terms of the implications, again, when compared to benchmark institutions -- those best public institutions -- OSU starts out with almost 19 percent less resources per student, and that's a significant gap. Since we have less coming in, we spend less, and that is particularly felt on the support services side. That's something we need to do better on. OSU has made significant progress since 1995 that showed up in 1997, and we hope to continue to do that.

To do that, we need to do three things: Even though we're starting out with less money to begin with, we've got to do a better job of managing our existing resources, because we can't afford to make mistakes. Michigan has enough money that they can spend it on a lot of things and still come out ahead of us. We need to continue to work on getting state support. I think the days of double-digit increases in state support are probably over, but even small percentage increases mean big dollars that are extremely helpful to us in leveraging more dollars and benefiting the State of Ohio. We need to continue to expand and develop our revenue base. That means to continue to support the excellent success we've had in private fund-raising and in looking in other sources of income, exclusive contracts and pouring rights, and trademark and licensing, so that we can augment the revenues we have. If we do that, I think we are in a position to move forward.

Finally, if you take a look at our academic reputation, which among all the universities in the country is 37th, it's first among public institutions in Ohio. Even

**ANNUAL FINANCIAL BENCHMARK REPORT (contd)**

Mr. Shkurti: (contd)

though it is first, our fees among those top institutions are the lowest and by a lot. Again, that is a tremendous value for our students and for Ohio taxpayers. But to continue to provide that value, we are going to continue to need the resources and the support of the people of Ohio.

So I am pleased that after giving a number of reports that were somewhat challenging in previous years, that we're moving in the right direction. The key is that we continue to stay there.

Mr. Chairman, I'll be glad to answer any questions.

Mr. Celeste:

Bill, thank you very much. Are there any questions from the Trustees? Can you keep that last chart up there for a little while just to remind everybody? That's a good one.

Mr. Patterson:

Bill, you brought out what I thought was a significant point. We do figure our tuition based upon full-time students. That's where some of these figures are generated. Yet we get reimbursed from the state, not on the number of students we have, but on the number of courses that those students take. So my question is that when -- and it was indicated that the non-traditional student, the part-time student is the ever-increasing portion of the whole -- that is taken into account, you come up with the tuition factors? Because our potential for more revenue to the University is based upon credit hours and has more potential with the non-full-time student.

Mr. Shkurti:

Mr. Patterson, you're exactly right. That is where a lot of the potential for revenue is. In order to make these comparisons -- apples to apples, instead of apples to oranges -- we control for part-time and full-time by using the term the full-time equivalent, which does that. Then when we do the tuition comparisons that I've shown you in these charts -- which are the resident undergraduate tuition -- it is for a full-time student, but the part-time student tuition is scaled back proportionally. So, if you take fewer credit hours and are a part-time student, you do not pay as much for tuition as a full-time student. So we try to encourage as best we can part-time students. I'm sure there's more we can do, but I think this is an area where the potential for bringing revenue into the University and serving students is great. We are in a position to really move forward in that area.

Mr. Celeste:

Other questions? Thank you, Mr. Shkurti. We appreciate it.

(See Appendix XXXVIII for Financial Benchmark Report for 1999, page 709.)

--0--



**COMMENT ON THE GREATER RICHMOND VIRGINIA SCHOLARSHIP FUND**

Mr. Celeste:

At this point, I would like to call on Greg Gilligan from Richmond, Virginia, for a brief comment on the Greater Richmond Virginia Scholarship Fund.

Mr. Greg Gilligan:

Mr. Chairman, thank you very much. My name is Greg Gilligan, past president of the Richmond Virginia Alumni Club and the current scholarship committee chairman. Next to me is Bob VanHorn, first president of our alumni club, founded in 1973, and a past scholarship committee chairman.

Mr. Chairman, President Kirwan, and other Board members, today is a very exciting day for the Richmond Virginia Alumni Club. For today, you all have approved an endowed scholarship application. This is something that we have been working on for the past nine years. Thank you for approving this.

This has been a huge undertaking for our alumni club, for we only have about 500 members in the Richmond, Virginia, area, and about 100 of those who are active members. As I said, we have been working on it for the past nine years. We started raising money for the scholarship in 1990 and gave out our first scholarship in 1991 out of current use funds. We have now awarded eight scholarships. Next month we will award our ninth scholarship, and, hopefully, President Kirwan will be in attendance.

Now, thanks to the fund-raising efforts of the alumni in the Greater Richmond area, we are able to have a permanent endowed scholarship. We are only one of a dozen or so alumni clubs outside of the State of Ohio that have actually achieved this feat, and by far, we are the smallest. I think this proves that we are also one of the University's strongest supporters. With this endowed scholarship we have ensured that many future Ohio State graduates will be from the Richmond area. Bob --

Mr. Bob VanHorn:

Thank you, Greg. Mr. Chairman, and ladies and gentleman, we of the Richmond Club feel that this is a fitting and realistic challenge that we can now toss out to similarly-sized clubs who are, "out there somewhere." We are decidedly beyond the borders of the State of Ohio; there's no doubt about that. But this accomplishment is achievable, and we've done this. We've done it for one very good reason, a very warm reason -- we consider it an epitome of how to "sing Ohio's praise." We thank you for your recognition.

Mr. Celeste:

Thank you both very much.

--0--

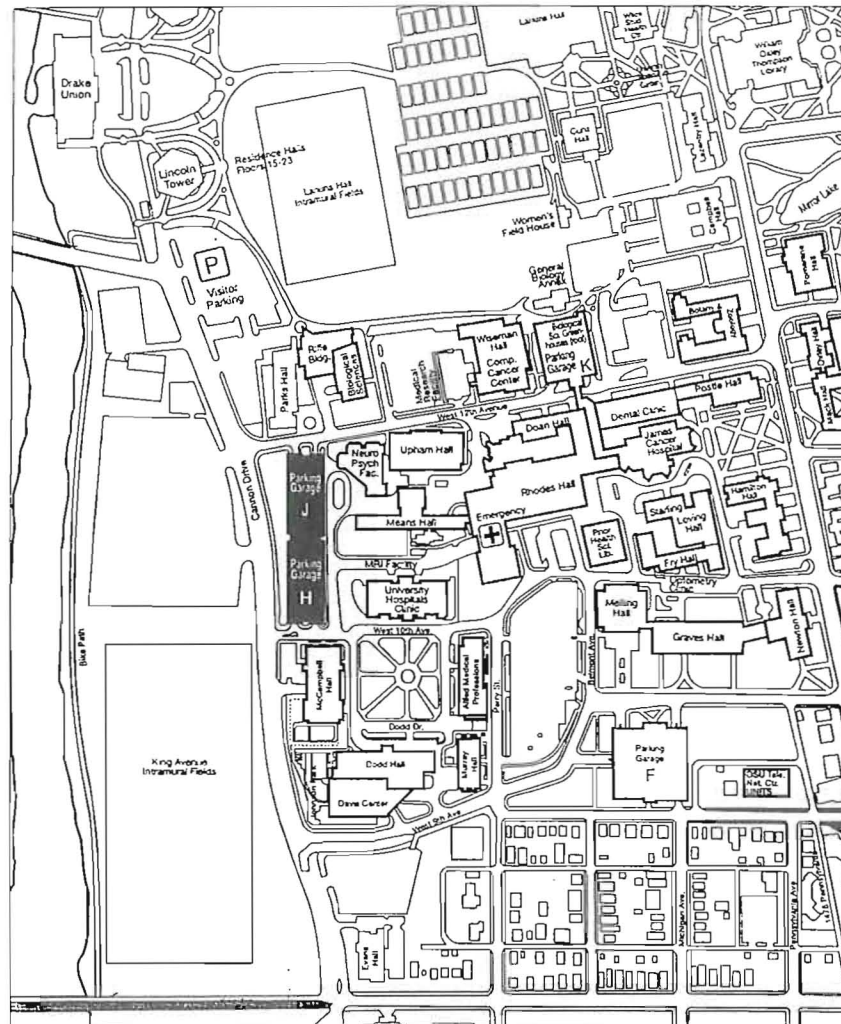
Thereupon the Board adjourned to meet Tuesday, April 6, 1999, at the Ohio Agricultural Research and Development Center, Wooster, Ohio.

Attest:

William J. Napier  
Secretary

Theodore S. Celeste  
Chairman

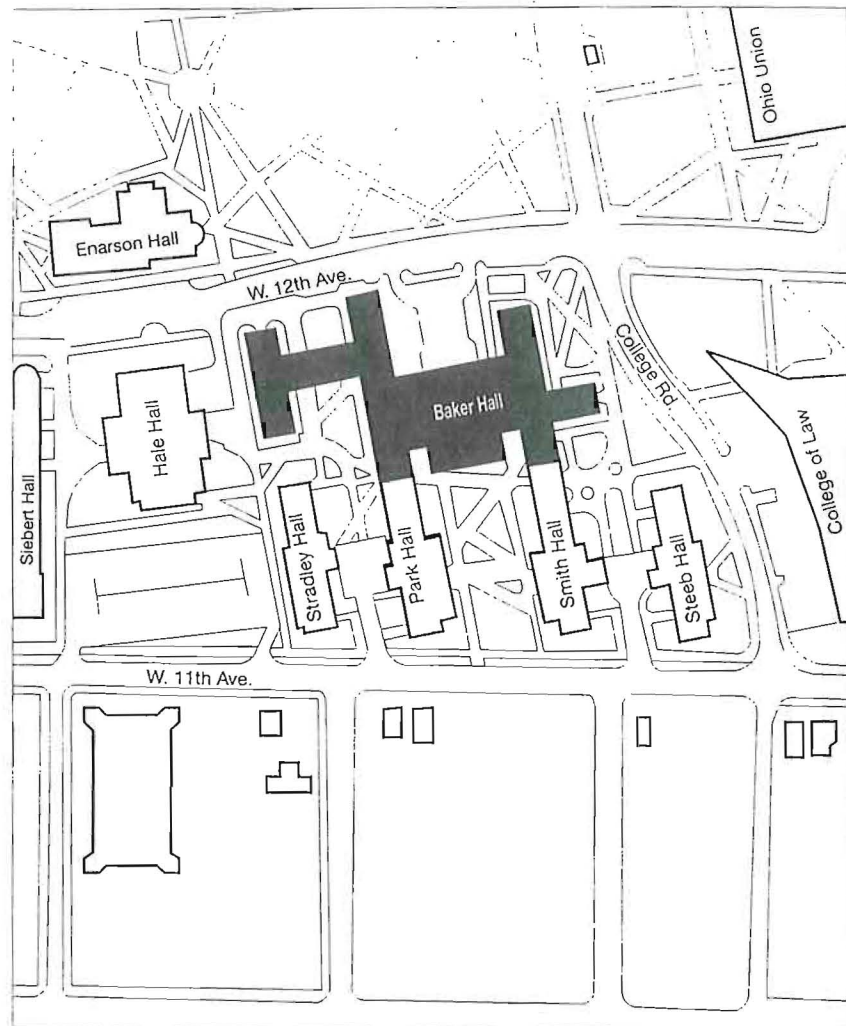
## Medical Parking Garages (H & J) Renovation



Office of Business and Administration  
Office of the University Architect and Physical Planning  
February 17, 1999



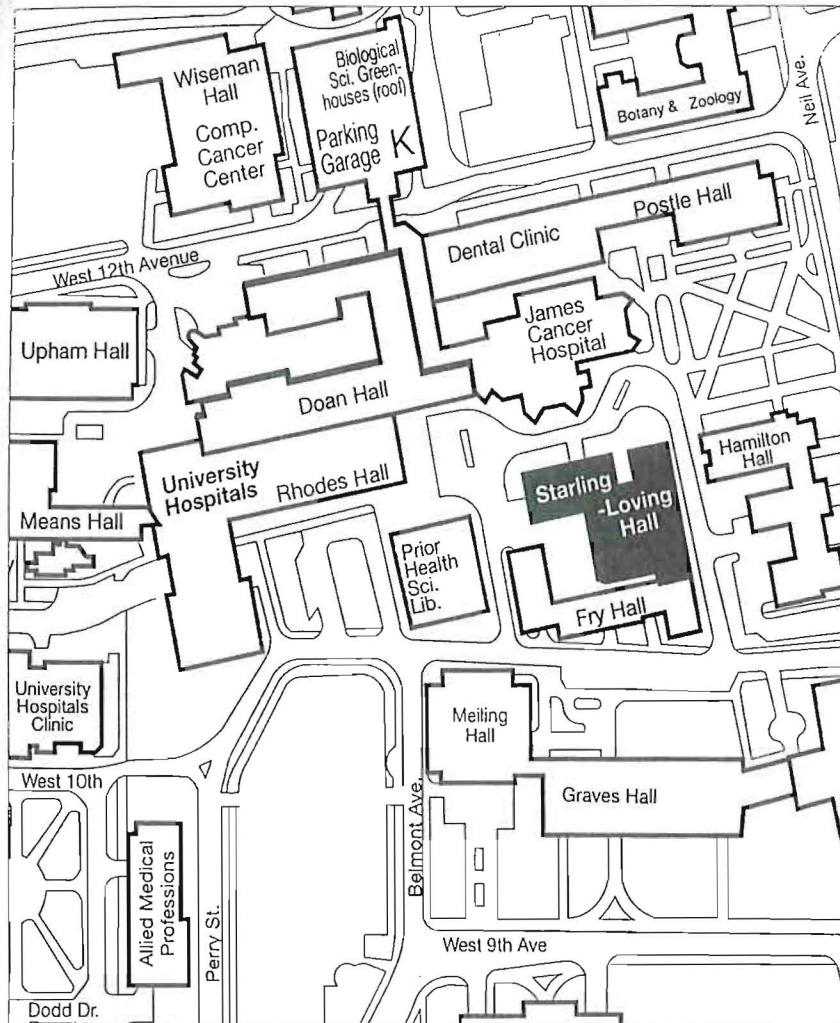
## ***Baker Commons Renovation***



*Office of Business and Administration  
Office of the University Architect and Physical Planning  
February 17, 1999*



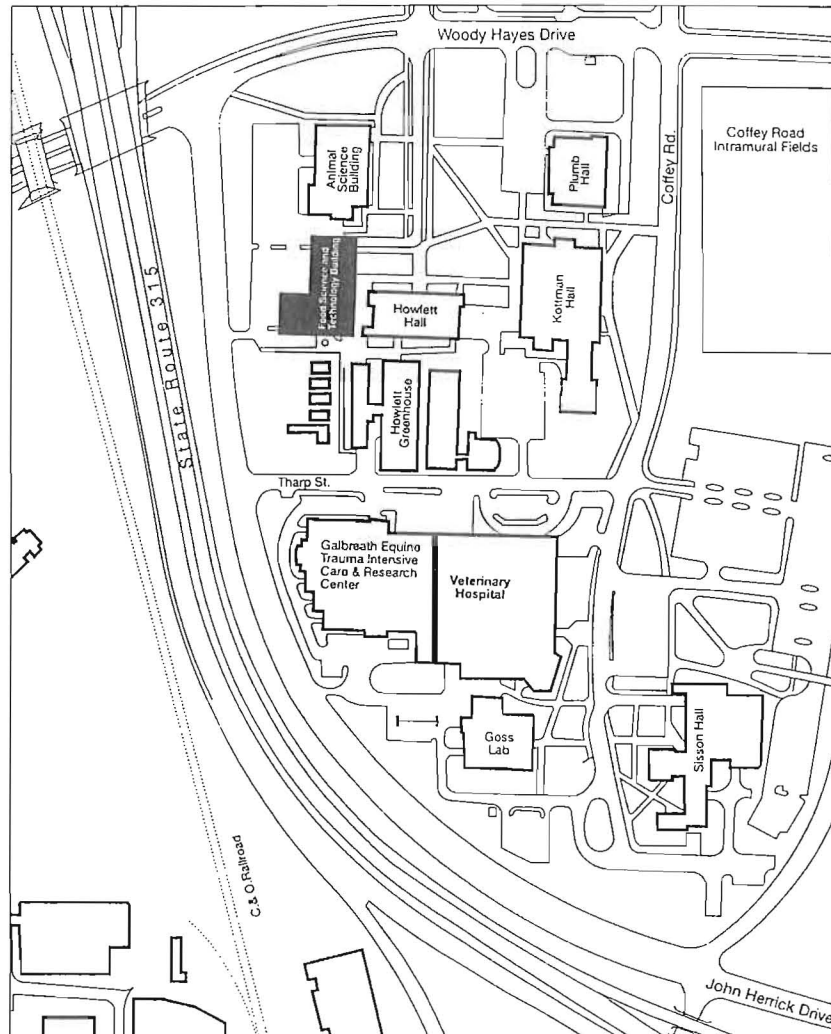
# **Starling-Loving Hall - Relocation of Cancer Cytogenic Lab**



Office of Business and Administration  
Office of the University Architect and Physical Planning  
February 17, 1999



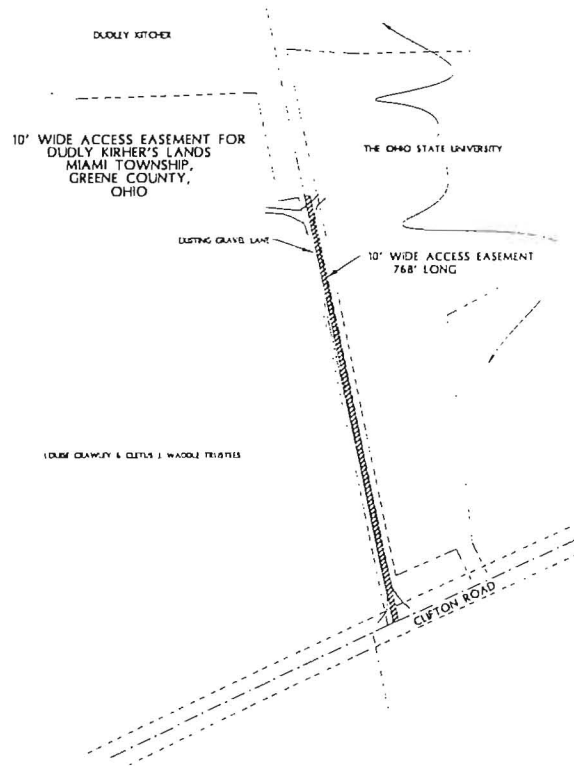
## Food Science and Technology Building



Office of Business and Administration  
Office of the University Architect and Physical Planning  
February 17, 1999



# Proposed Common Driveway Easement For Dudley Kircher at the OSU 4-H Camp Property in Greene County



No True Scale



Office of Business and Administration  
March 5, 1999

Map Provided by University Engineer's Office

OSU Board of Trustees  
March 5, 1999

## **Financial Benchmark Report for 1999**

- I. Context
- II. Revenue Comparisons
- III. Spending Comparisons
- IV. Implications

Resource Planning and Institutional Analysis  
Office of Finance, Business and Administration



## I. Context

A. Purpose - to inform financial decisions on a strategic level.

### B. Key Definitions

1. Current Funds -- includes all income and expenditures to fund day to day operations, but excludes auxiliaries (i.e., hospitals) for comparability purposes.
2. Student FTE -- full-time equivalent students (adjusts for part-time vs. full-time).
3. Benchmark Institutions -- includes the nine campuses that are highly ranked academically and comparable to OSU in mission, size and configuration.

### C. Data Sources

1. IPEDS -- statistics comparing other institutions come from the Integrated Post Secondary Education Data Survey of the U.S. Census Bureau and Department of Education (IPEDS) and the American Association of Universities Data Exchange (AAU-DE). These reports are widely regarded as the most reliable data sources available; however, specific comparisons should be approached with caution because significant variations exist in accounting and reporting practices at participating institutions, particularly regarding categories of expenditures.
2. Trends -- figures from one year to another are subject to fluctuations for a variety of causes, therefore, multi-year trends are more appropriate for strategic decision making. In addition, the IPEDS information is current through FY 1997. The University has had two years of financial growth since then that is not reflected in these numbers.



## II. Revenue Comparisons

- A. Ohio State ranked 19% below the average of its benchmark institutions in revenues per FTE student in FY 1997. This is a 4 percentage point improvement over FY 1996 when OSU was 24% below the average.

University	Revenue Per FTE
Michigan- Ann Arbor	\$39,153
California - LA	38,602
Washington - Seattle	35,193
Minnesota - Twin Cities	32,998
Wisconsin - Madison	30,596
Average	\$29,420
Ohio State - Columbus	23,715
Illinois - Urbana	23,547
Arizona - Tucson	22,805
Penn State - University Park	22,206
Texas - Austin	19,684

Source: FY 1997 IPEDS Finance Survey

Includes all FY 1997 Current Funds Revenue except Hospitals and Auxiliary Enterprises

- B. Ohio State had the greatest year to year percentage improvement in revenues per student of any benchmark institution in FY 1997.

Institution	\$ change FY 96 - FY 97	% change FY 96 - FY 97
California - LA	2,097	5.7
Michigan - Ann Arbor	2,035	5.5
<b>Ohio State - Columbus</b>	<b>1,763</b>	<b>8.0</b>
Illinois - Urbana	1,162	5.2
Washington - Seattle	1,083	3.2
Average	1,071	3.6
Minnesota - Twin Cities	1,067	3.3
Penn State - University Park	745	3.5
Wisconsin - Madison	640	2.1
Texas - Austin	414	2.2
Arizona - Tucson	401	1.8

Source: FY 1996 and FY 1997 IPEDS Finance Survey

Includes all FY 1997 Current Funds Revenue except Hospitals and Auxiliary Enterprises

- C. Ohio State still trails the average for benchmark institutions in all major categories of revenue per student FTE. However, OSU has improved its relative standing in all categories from the previous year.

Category	OSU Amount	\$ Difference from Benchmark Mean	Percentage Difference
Tuition & Fees	\$ 6,088	- \$ 178	- 2.8%
State Appropriations	7,928	- 723	- 8.4
Grants & Contracts	6,701	- 4,150	-38.2
All Other	2,999	- 654	-17.9
Total	23,715	- 5,705	-19.4

Source: FY 1997 IPEDS Survey

Includes all FY 1997 Current Funds Revenue except Hospitals and Auxiliaries

- D. Annual resident undergraduate tuition and fees at Ohio State are 6.9% below the average for benchmark institutions, compared to 9.1% below average in the previous year.

Tuition Rank	University	FY 1999 Annual Fees
1	Michigan	\$6,489
2	Penn State	6,194
3	Minnesota	4,802
4	Illinois	4,554
	AVERAGE	\$4, 196
5	Ohio State	3,906
6	UCLA	3,863
7	Washington	3,495
8	Wisconsin	3,408
9	Texas	3,004
10	Arizona	2,158

Source: AAUDE Annual Academic Year Tuition and Required Fees Report, September 1998.

- E. Ohio State ranks 9<sup>th</sup> among 13 Ohio public assisted universities in annual resident undergraduate tuition and fees -- 7.1% below the state average, compared to 7.2% below the average in 1998.

Rank	University	FY 1999 Annual Fees
1	Miami	\$5,802
2	Cincinnati	4,746
3	Kent State	4,714
4	Bowling Green	4,670
5	Ohio University	4,530
6	Toledo	4,166
	STATE AVERAGE	4,174
7	Wright State	3,930
8	Akron	3,916
9	<b>Ohio State</b>	<b>3,879</b>
10	Youngstown State	3,762
11	Cleveland State	3,600
12	Central State	3,336
13	Shawnee State	3,213

NOTE: In 1991, Ohio State ranked 9<sup>th</sup> out of these 13 institutions, 8.4% below the statewide average.

Source: Ohio Board of Regents, "Fall Survey of Student Charges," September 1998.

- F. State appropriations per Student FTE are still below FY 1991 levels in constant dollars, while other revenue sources (including tuition) continue to increase in importance.

Source	FY 1991	FY 1997	Average Annual % Change FY 91 - FY 97
Tuition & Fees	\$4,551	\$6,088	+5.0
State Support	8,086	7,928	- 0.2
Grants & Contracts	5,120	6,701	+4.7
All Other	2,254	2,999	+5.0
Total	20,011	23,715	+2.9

Source: IPEDS Finance Survey, 1990-1997. 1997 constant dollars is based on U.S. Department of Labor, CPI - for Urban Areas (Midwest).

### III. Expenditures

- A. Compared to benchmark institutions, Ohio State spent above the average for instruction and public service, but well below the average for all other non-instructional services:

Expenditures per Student FTE (95-97 Average)

Category	OSU	Benchmark Institution	OSU as a % Benchmark Average
Public Service	\$1,725	\$1,351	128%
Instruction	9,231	8,241	112
Institutional Support	1,357	1,575	86
Student Services	647	814	79
Scholarships	1,416	2,038	69
Academic Support	1,866	2,844	66
Physical Plant	1,179	1,769	67
Research	4,049	7,789	52
Total E&G*	21,469	26,421	81

NOTE: Instruction expenditures partially reflect impact of FY 1995 Early Retirement Plan.

\*Total Education and General (E&G) Expenditures exclude mandatory and non-mandatory transfers.

Source: IPEDS Current Funds Education and General Expenditures (excluding auxiliaries and hospital expenditures) for three year average, 1995-1997.

- B. Between the early 1990's and mid 1990's, Ohio State's relative position in relation to the benchmark institutions in both instructional expenditures and non-instructional expenditures improved:

Category	OSU Average Per FTE Spending 90-92	OSU as % of Average 90-92	OSU Average Per FTE Spending 95-07	OSU as % of Average 95-97
Instructional	\$ 7,293	102%	\$9,231	112%
Non-Instructional	9,073	64	12,238	67
Total	16,366	77	21,469	81

Source: Three year average of current fund education and general expenditures excluding mandatory and non-mandatory transfers, Hospitals and auxiliary enterprises. IPEDS Finance Survey and Fall Enrollment Survey, FY 1990-97.



- C. Compensation (salaries, wages, and benefits) has declined as a proportion of General Funds Budget FY 1991-FY 1998. This reflects a number of factors including the impact of early retirement and flat benefit costs

Year	Compensation (in millions)	As a % of Total General Funds Budget
1999	\$432	64.5%
1998	414	64.6
1997	399	64.9
1996	383	65.2
1995	372	66.8
1994	367	68.3
1993	366	71.2
1992	367	70.6
1991	348	70.0

NOTE: These are continuing budget figures and do not include one-time expenditures associated with the ERI buyout.

Source: Resource Planning and Institutional Analysis, Current Funds Budget Model, FY 1991 - FY 1999.

#### IV. Implications

- ✓ When compared to benchmark institutions, OSU has about 19% less resources per student.
  - Undergraduate tuition and fees at OSU are below the averages for benchmark institutions and other state institutions.
  - State support and grants and contracts per student are even farther below benchmark institutions, but the gaps have been closing in recent years.
- ✓ OSU spends less per student FTE than benchmark institutions.
  - OSU has spent more per student for instruction and public service.
  - OSU spends significantly less per student for most support services.
- ✓ These comparisons do not reflect results of funding decisions of the last two years (FY 1998 and FY 1999).
  - As OSU has downsized and restructured, compensation has declined as a share of the General Funds budget. This also reflects effective management of benefit costs.
  - Despite limited resources, OSU has continued to improve the quality of its academic programs and the quality of the experience of its students.
- ✓ In order to continue to make progress, OSU will need to continue to:
  - Manage its existing resources effectively
  - Assure continued State support
  - Expand and diversify its revenue base

✓ OSU is a tremendous value to Ohio's taxpayers

Academic Reputation*	University	Annual Tuition**
37	Ohio State	\$3,879
65	Miami	5,802
84	Ohio University	4,530
116	Cincinnati	4,746
148	Kent State University	4,714

\* Academic Reputation Ranking is based on *U.S. News and World Report*, America's Best Colleges Exclusive Ranking, 1997.

\*\* Annual Tuition is based on Fall 1998 Tuition and Fees for resident undergraduate students. Source: Ohio Board of Regents, "Fall Survey of Student Charges," 1998.